

FINANCIAL TIMES



Call centres
Death of the branch office

Peter Martin, Page 10

World Business Newspaper

Unilever links with wildlife group to save fish stocks

Unilever, one of the world's biggest buyers of frozen fish, is joining forces with the World Wide Fund for Nature in the first attempt to harness consumer power to tackle the global fisheries crisis. The partnership, to be announced today, aims to create a new standard for fish products from "sustainable" sources. The idea is that this would become the industry norm, forcing industrial fleets to change their indiscriminate fishing practices if they want to keep their markets. Page 12

Wall Street stock and bond prices rebounded after Tuesday's losses, as investors reacted favourably to comments from Alan Greenspan, the Federal Reserve chairman, that long-term interest rates had fallen significantly if progress towards a balanced budget was made. By lunchtime, the Dow Jones Industrial Average was 46.24 higher at 5,504.77 while the 30-year Treasury bond was around three-quarters of a point higher. Fed chairman shows "born again" spirit, Page 5; Currencies, Page 21; World Stocks, Page 30

Hanson executive joins RJR raiders: Bennett LeBow and Carl Icahn, the raiders trying to force an immediate break-up of RJR Nabisco, the US food and tobacco group, have recruited a senior tobacco executive. He is Ron Ford, who has resigned as executive chairman of Imperial Tobacco, one of the UK's largest cigarette makers and part of the Hanson industrial conglomerate. Page 13

Dutch state to sell chemicals group stakes: The Dutch state plans to sell a 20 per cent stake in DSM, the chemicals group, to a small group of institutional investors. The 7.2m ordinary shares will be worth about F1.12bn (£87m). Page 13

Puma to place Proventus holding: Puma, the German sports shoe and clothing company, is looking to attract a wider spread of domestic and foreign shareholders through a placement of a large slice of the majority stake held by Proventus, the Swedish investment group. Page 14

Oracle and Verifone in internet venture: Oracle, the leading US database software company, and Verifone, the largest supplier of credit card verification systems, have formed an alliance to develop an "end-to-end" system for secure electronic commerce on the Internet. Page 16

UK minister rebuffed over jail sentences: The UK home secretary's power to decide when to release prisoners serving indeterminate sentences has been called into question by the European Court of Human Rights. Page 7

Europe's group in Hungarian TV bids: CLT Multi Media, the Luxembourg-based European media group, intends to bid for the concession for Hungary's second television station, the first terrestrial station the country is offering to private investors. Page 15

Eif Aquitaine profits recover: Elf Aquitaine, the French oil, chemicals and drugs group, announced a turnaround to net profit of FF15.5m for last year. Heavy provisions led to a FF15.5m loss for 1994. Page 15

Geho life bid for UK chemists: The battle for UK pharmacy chain Geho Chemists remained finely balanced after Geho of Germany increased its takeover bid from £55m to £65m. Page 13; Lex, Page 18

Skandia to sell US reinsurance offshoot: Skandia, the leading Swedish insurer, ended a century-long involvement in the US reinsurance market when it agreed to sell Skandia America Reinsurance Corp for SKr21bn (£22m). Page 14

Astra plane New York listing: Shares in Astra rose almost 5 per cent after the fast-growing Swedish drugs group showed a strong increase in 1995 profits and unveiled plans to list its shares on the New York Stock Exchange. Page 15

Yeltsin moves to appease unpaid workers: President Boris Yeltsin sought to appease millions of unpaid Russian workers by sacking several high-level civil servants and executives in partially privatised companies. Page 3

Turkish parties far from agreement: Mesut Yilmaz, the leader of the Turkish Motherland party, warned he was still far from reaching an agreement with the Islamist Refah party on forming a government. Page 3

Cricket World Cup: Sri Lanka stayed at the top of Group A when Zimbabwe's 226-6 was overtaken with six wickets and 13 overs to spare in Colombo. In the other match in the group, played at Gwailor, India dismissed the West Indies for 173 and went on to win by five wickets.

STOCK MARKET INDICES

New York Securities

Dow Jones Ind Av 5,505.85

NASDAQ Composite 1,051.72

Europ & Far East

SCA 40 1,050.00

DM 2,201.12

FTSE 100 3,725.6

Nikkei 23,372.3

US DOLLAR

New York: Institutions

DM 1.522

FF 1.01245

SF 1.10915

Y 105.125

UK LUNCHEON RATES

Federal Funds 5.1%

3-month T-bill Yld 4.95%

Long Bond 5.5%

Yield 4.82%

OTHER RATES

UK 10-day Interbank 6.5%

UK 10-y Gilt 6.75%

France 10-y DMAT 103.87

Germany 10-y Bund 9.70

Japan 10-y JGB 105.775

Bond 15-day (Apr) \$17.27

(17.545)

Tokyo \$ close 105.825

Bank 15-day (Apr) \$17.27

(17.545)

London £ close 105.825

Bank 15-day (Apr) £17.27

(17.545)

Paris € close 105.825

Bank 15-day (Apr) €17.27

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Frankfurt DM 12.00

Stockholm SEK 13.00

Oslo NOK 12.00

Edinburgh £ 12.00

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NEWS: EUROPE

Berlusconi fails to win delay in bribes trial

By Robert Graham in Rome

A Milan judge yesterday rejected a request by Mr Silvio Berlusconi, Italy's former prime minister and leader of the rightwing alliance, to interrupt his trial on charges of alleged corruption for the duration of the election.

This means Mr Berlusconi's unresolved judicial problems could have an unpredictable impact on the election battle over the next two months.

The request had been made by Mr Carlo Taormina, who is the lawyer for one of the co-defendants in the trial but who is also believed to be close to Mr Berlusconi. The move was seen as an attempt to prevent the court case spilling into the electoral arena.

However, Mr Berlusconi was able to draw some satisfaction from another court ruling yesterday. This stated that the corruption trial could not include a substantial block of evidence on the alleged illicit offshore operations of Mr Ber-



Silvio Berlusconi:
good news and bad

Iusconi's Fininvest business empire.

Anti-corruption magistrates in Milan waited for more than a year for the Swiss authorities to agree to hand over extensive documentation on the movement of Fininvest-linked funds – including transfers to nominees of former Socialist premier Mr Bettino Craxi.

Yesterday the judge ruled that the trial could only focus on the specific cases of bribery in the charge sheet. At the same time he disqualified some prosecution witnesses, but allowed the defence to call Mr Antonio Di Pietro, the anti-corruption magistrate responsible for Mr Berlusconi's original indictment.

Mr Di Pietro, also an aspiring politician, is himself under investigation for alleged abuse of office and was in a Brescia court yesterday.

Mr Berlusconi, the media magnate turned politician, is on trial for allegedly being party to bribes paid to the Guardia di Finanza (financial police) to ensure benign tax inspections of companies in the Fininvest group. Fininvest managers have admitted to paying these bribes but Mr Berlusconi has insisted he knew nothing about them.

So far the trial, which began late last month, has been taken up primarily with procedural matters. But this court ruling enables the case to get under way, although Mr Berlusconi's lawyers may seek to raise more legal objections.

The question of finding a solution to the huge number of corruption cases involving businessmen, politicians and civil servants could be a major issue in the elections due on April 21. However, Mr Berlusconi's position makes it awkward for the rightwing alliance to raise the matter.

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Half a million jobs could be lost, business survey shows

No growth seen for Germany

By Peter Norman in Bonn

Germany's economy will do little better than stagnate this year and could shed up to 500,000 jobs, the country's federation of chambers of industry and commerce (DIHT) warned yesterday.

Based on its latest twice yearly survey of 25,000 companies, the DIHT forecast near zero growth in western Germany and an increase of about 3 per cent in east German output this year. Only last November the DIHT was forecasting all-German growth of 2 per

cent this year. In a bleak end-January forecast, the Bonn government predicted growth of 1.5 per cent in Germany as a whole, with western German growth of about 1 per cent against 4.6 per cent in the east.

Mr Franz Schöser, the DIHT chief executive, said yesterday that the German economy had slowed sharply since the start of 1995 and it would be difficult to pick up speed as the year progressed. He said the mood among businesses had "sunk to a low" primarily through disappointment at the govern-

ment's failure to produce a credible strategy to restore growth. Low interest rates and stable prices were insufficient to secure recovery.

The DIHT survey is highly regarded because of the large number of companies questioned.

The latest poll shows a striking reversal in German business optimism over the past 12 months. Economically dominant western Germany some 34 per cent of companies said they expected business to worsen this year compared with 1995, while only 18 per

cent expected an improvement. A year ago the proportions were reversed, with 37 per cent expecting an improvement against 18 per cent forecasting a deterioration.

The latest survey showed that 88 per cent of companies in western Germany planned to shed labour this year against only 7 per cent planning to take on more staff. The outlook was little better in eastern Germany where 27 per cent of companies planned to cut jobs against 10 per cent planning new hirings.

Mr Schöser said Germany's construction industry was on the edge of recession, private consumption was sluggish and investment plans had been curtailed, although he did not rule out a recovery in investment if exports proved resilient this year.

A recovery in employment would depend on longer term developments, including wage restraint over a period of years, more flexibility in working hours and labour contracts, reduced taxes and other charges and a thorough deregulation of Germany's economy.

Bremer Vulkan struggles to remain afloat

By Wolfgang Münchau in Frankfurt

Bremer Vulkan Verbund, Germany's largest shipbuilder, yesterday applied for an increasingly little-used bankruptcy procedure – known as *vergleich* – in a desperate effort to keep afloat.

The company said yesterday it needed about DM2.2bn (£960m) in short-term finance to pay its bills, to provide working capital and to fulfil outstanding commitments in eastern Germany. Vulkan lost more than DM1bn last year and has over DM1bn in debts, mostly to three German banks: Commerzbank, Vulkan's main bank, Dresdner Bank and Bremer Landesbank.

Three banks yesterday issued a characteristically tight-lipped statement expressing "disappointment" at what happened, adding they had gone to the limits of support that was "economically justified". Since August, about DM700m has been funnelled into the shipyard. But the banks did not disclose details of how much they had lent.

For Commerzbank, the difficulties of Vulkan come at an awkward time, only a few weeks after Daimler-Benz ended financial support for Fokker, the Dutch regional aircraft maker which is another

big Commerzbank client. The bank said yesterday its accounts would show a write-down of DM100m against what it claimed would be a worst-case scenario. Unsecured loans from Commerzbank to Vulkan are running in the "low double-digit millions", according to a spokeswoman.

The banks support the *vergleich* procedure – the word means "composition" – as a means to "conduct a search with all participants for a way to limit the negative impact on the region and on jobs".

Under German insolvency law, *vergleich* is a procedure intended to stave off bankruptcy by reducing and rescheduling a company's debts. But a company itself

must meet a number of stringent conditions – for example, it must have sufficient funds to pay its wages and other ongoing business expenses – which are rarely fulfilled.

Vergleich is used in only three in 1,000 insolvency cases. Its intent, similar to Chapter 11 proceedings in the US, is to give companies a breathing

space during which they can restructure their operations and give creditors the chance to recoup at least part of their investments.

If creditors agree to accept the procedure, debtors must repay at least 35 per cent of

insolvency proceeding, it has been the method used for big companies whose demise would have been a political as well as a commercial issue. Bremer Vulkan is especially sensitive, because it is a large employer in a region of high

tor. If the court agrees that the procedure can be applied, it will determine how long it can take. If the court does not approve, the case turns into a bankruptcy proceeding. The most celebrated recent cases of *vergleich* involved the AEG electronics group and the engineering company Klöckner-Werke. The procedure succeeded in rescuing both companies, although this is more the exception than the rule.

After years of losses AEG applied for *vergleich* in the early 1990s. It continued to operate for almost two years under the procedure and ended up with a clean, largely debt-free balance sheet. Later, however, under the new ownership of Daimler-Benz, AEG reverted to its habits of loss-making, until early this year when Daimler-Benz decided to pull the plug.

The company yesterday lodged the official application for *vergleich* at Bremen's magistrates' court. The next step is that the court appoints a local lawyer to act as an administrator.

While it may be a rare form

of insolvency, it is not unknown.

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NEWS: EUROPE

Yeltsin sacks officials over wages crisis

By Chrystia Freeland
in Moscow

President Boris Yeltsin yesterday sought to appease millions of unpaid Russian workers by sacking several high-level civil servants and executives in partially privatised companies.

Mr Yeltsin said the officials, who included the chief of the postal service and a ministry of finance department head, were partially to blame for the Rbs20,400bn (\$4.5bn) mountain of wage arrears which has infuriated millions of Russians and dented the president's chances of re-election in a June ballot.

The high-profile purge was the first public step Mr Yeltsin has taken toward fulfilling his campaign pledge to pay off all back wages by March.

But Mr Mikhail Zadornov, the chairman of the parliamentary budget commission, warned that the "search for saboteurs and scapegoats" would not help Mr Yeltsin to fulfil a political promise which he said was economically impossible to meet.

"The wages won't be paid out in March or in April or in May," said Mr Zadornov, a respected economist who is a member of the pro-reform Yabloko faction in parliament. "It is simply physically impossible to pay out all the wages this spring."

Mr Zadornov said that most of the wage arrears are a symptom of the tangle of inter-enterprise debt which threatens to paralyse the Russian economy and cannot be resolved by administrative fiat. Even the Rbs4.500bn which is owed to state-sector employees would be difficult to pay off immediately, Mr Zadornov said, because ending the wage arrears would require sharp cuts in government spending in other areas.

Mr Yeltsin's high-handed move, and hints from Kremlin officials that some of the dismissed functionaries might be

emboldened by a victory this week against Chechen separatists. General Pavel Grachev, the Russian minister of defence, yesterday vowed to cut out the "cancerous tumour" of Chechen rebellion from the body of the Russian state, writes Chrystia Freeland.

Gen Grachev, who was one of the initial architects of the drawn out and widely criticised war in Chechnya, said:

"There will be no calm in Russia until we take away this cancerous tumour from its territory."

He also mysteriously warned that "Dudayev (the Chechen separatist leader) is

but a small fish and Chechnya is a testing ground for the strategic enemies of Russia whose main aim is to split the country and annex part of its territory."

tried on criminal charges, also revealed the increasingly personal and interventionist role the president is choosing to play in the Russian economy.

In addition to sacking government employees, Mr Yeltsin also ordered the dismissal of senior managers in two partially privatised companies: Gazprom, the Russian gas monopoly, and the Russian United Energy System.

During a visit to his hometown of Ekaterinburg last week, Mr Yeltsin went even further, commanding that the president of a private enterprise be sacked for paying himself too large a salary.

As Mr Zadornov warned, the Kremlin leader's new round of purges also threatened to add another element of uncertainty to Russia's already volatile economy.

That danger was underscored yesterday when Mr Evgeny Bychkov, the former head of Russia's Committee for Precious Metals and Precious Stones, learned he had been sacked in the midst of a new round of negotiations on diamonds with De Beers.

Seven EU signatories agree on closer co-operation over extradition

Schengen states move to heal splits

Seven European Union countries yesterday agreed to tighten co-operation on extradition to avoid a repetition of a diplomatic row between Belgium and Spain over a Belgian court decision to release two alleged Basque terrorists, Reuter reports from The Hague.

The decision may help heal divisions within the Schengen agreement to eliminate border controls for travellers between Spain, Belgium, France, the Netherlands, Portugal, Germany and Luxembourg.

Madrid had suspended compliance with Schengen's extradition clauses after Belgium's supreme judicial authority overturned government move to extradite a couple suspected of collaborating in an Eta attack.

The fact that two people suspected of

guerrilla attacks in one member country have walked free in another has highlighted the difficulties that face EU countries seeking co-operation between their judicial systems.

Mr Johan van de Lanotte, Belgian interior minister, told the meeting that his country and Spain had agreed to hold talks on resolving the situation, averting a Spanish threat to suspend judicial co-operation with Brussels.

Mr Michel Patijn, Dutch state secretary, said the treaty article dealing with extradition would be re-examined and pressure put on the European Union to adopt a convention tightening procedures on extradition.

The stand-off between Belgium and Spain is only one blow to the Schengen accord, which came into force last

March. Last week a five-nation "drugs summit" scheduled for March was postponed because of a continuing clash between the Netherlands and France.

France claims that liberal Dutch policies on the availability of soft drugs has made the Netherlands a conduit for narcotics into the rest of Europe. A particular target is the practice of condoning sales of small quantities of marijuana at coffee shops.

France is a member of the Schengen "club" but cited the dangers of drugs and terrorism as its reason for refusing to join the other six nations in dismantling all border checks on travellers between the countries last year.

France's European affairs minister, Mr Michel Barnier, said yesterday that Paris was still awaiting a firm commitment from the Dutch on the fight against drugs before lifting the controls.

However, the Netherlands has no intention of departing from its liberal policies, under which addicts tend to be treated as patients rather than criminals. The Dutch argue that, by tolerating controlled sales of small quantities of soft drugs, users will not be forced into contact with hard-drug pushers.

A Dutch government white paper recently proposed slightly more restrictive drug policies: lowering the limit on coffee-shop purchases from 30g to 5g per customer, and roughly halving the number of coffee shops to 600. But it also proposed taking a more benign view of small-scale home cultivation of marijuana.

Turkish party doubts on coalition

By John Barham in Ankara

Mr Mesut Yilmaz, the leader of the Turkish Motherland party, warned yesterday that he was still far from reaching an agreement with the Islamist Refah party on forming a government.

He told Hurriyet, a leading opposition newspaper: "Do not think the deal is almost done. We have not yet overcome all difficulties." Mr Yilmaz added: "We have not begun discussing our joint programme. And we set a limit of end-February for the completion of talks on the programme."

Party leaders decided in principle on Monday to rotate the premiership between them, with Mr Yilmaz serving first for 10 months before handing over to Mr Necmettin Erbakan, his Refah counterpart.

However, they could not agree on how to divide portfolios between them. They decided to delegate the task to a "technical committee" which would make recommendations for their next meeting, scheduled for tomorrow. A Motherland adviser explained that many ministries have overlapping responsibilities and the committee of MPs is to demarcate divisions between portfolios more clearly.

Refah, which seeks to transform Turkey's 73-year-old secular state into an Islamic republic, emerged as the largest party in December's elections, taking 158 seats in the 556-member parliament. Motherland, a centre-right secular party, came third with 133 seats.

Motherland is insisting on control of economic ministries, plus defence and foreign affairs. Although Refah is more interested in domestic policy, particularly the education, interior and justice ministries, it has also stated that it wants a role in economic decision-making and security affairs.

Unease over compromises made by both leaders, who have negotiated alone behind closed doors so far, is growing in the ranks and file of both parties.

Brussels backs Aegean court case

By Caroline Southey in Brussels, Kerin Hope and Bruce Clark in Athens



UK foreign secretary Malcolm Rifkind seated at a meeting yesterday in Athens with Greek defence minister Gerasimos Arsenis. Mr Rifkind praised Greece's approach to its dispute with Turkey

The European Commission yesterday threw its weight behind Greece's insistence that its dispute with Turkey over islets in the Aegean should be settled by international arbitration.

After talks between Mr Costas Simitis, the new Greek prime minister, and Mr Jacques Santer, president of the European Commission, both indicated clear agreement that if Turkey wished to pursue the question of sovereignty in the Aegean it should take its case to the International Court in The Hague.

Mr Simitis told reporters he appreciated the Commission's show of solidarity and hoped the Council of Ministers would give similar support.

The two leaders also held wide-ranging discussions on EU issues, including the forthcoming intergovernmental conference on the future of the Union and Mr Santer's plan for a "solidarity pact" to boost job creation.

Mr Simitis, who was on the first leg of a three-day tour of European capitals, also met Mr Jean-Luc Dehaene, the Belgian prime minister, and Mr Hans van den Broek, the EU commissioner for external affairs and to win support in its disputes with Turkey.

Mr Simitis was not "taking sides

as far as the legal issue of the dispute is concerned". But he added: "To the extent that sovereignty is at stake let Ankara go to court. Greece has indicated it is willing to follow the legal procedures."

Greece appeared to have softened its approach over the

islets in order to win agreement from other EU member-states that Turkey should refer its Aegean claims to international arbitration.

Although Mr Simitis was not expected to request backing for specific Greek positions on the islets and other Aegean quarrels, EU officials said Greece's refusal not to hold direct talks with Turkey about the islets had the support of the Commission.

Greece has maintained there is nothing to talk about as its sovereign rights are not negotiable.

UK officials accompanying Mr Malcolm Rifkind, the UK foreign minister, on a four-nation Balkan trip also made clear that the Greeks would not be pressured to hold direct talks with Turkey on the islets.

The views expressed by EU officials echoed comments made by Mr Rifkind, who met Mr Simitis on Tuesday. While the UK foreign secretary stopped short of recognising Greek sovereignty in the region, he praised the Greek government for the "constructive way" in which it had averted a military clash with Turkey over the islets.

Greek officials are concerned that Turkey has merely added a fresh dispute to the list of disagreements over air-space, seabed rights and fortification of Aegean islands.

NATIONAL BUSINESS CONFERENCE & EXHIBITION: ERITREA'S MIRROR

The National Business Conference and Exhibition (NBCE) held from the 9th to the 17th of December, 1995 was launched to address the social, political, cultural and economic problems that are impediments to business and entrepreneurship development and to recommend ways and means of achieving stable growth in the next five years. The NBCE has come up with the following recommendations to foster an enabling environment for business development and entrepreneurship and in the process promote sustainable development through judicious distribution of resources and the optimal utilisation of external resources that will, in a programmed way, be replaced by internally generated resources.

MACROLEVEL PLANNING, POLICY ANALYSIS & ECONOMIC REFORM MANAGEMENT

Strengthening the policy research and analysis capacity, improving forecasting and analytical methodology, improve public expenditure control; establishment of an integrated macroeconomic management information system; promotion of Government and private savings and their effective co-management to carry out macro-economic and management functions with special emphasis on co-ordinating policy analysis of overall macroeconomic weaknesses.

PRIVATE SECTOR DEVELOPMENT

Review of legal and regulatory framework; strengthening investment offices; capital market development; enhancing the role of Chamber of Commerce as interlocutor; strengthening Professional and Entrepreneurial Associations; investment promotion entrepreneurship development programme; credit schemes for the informal Sector; improving information and advisory services; technology transfer, upgrading and extension service; strengthening of capabilities in extension service and marketing of viable rural technologies; business management training.

PUBLIC ENTERPRISE REFORM/ RESTRUCTURING & PRIVATISATION

In tandem with the policy-legal measures, the government has implemented a series of administrative measures related to public enterprise reform including abolition of multi-firm public corporation as part of reducing the layers of decision-making and control organs; establishment of a Privatisation Agency to undertake divestiture of State owned enterprises.

DEVELOPMENT AND IMPLEMENTATION OF REFORM MEASURES

Policy Review and Reform; establishing an effective management information; rationalisation and promotion of civil service training and skill upgrading; establishing organisational capacity for privatisation and creating and strengthening institutional and legal framework for privatisation.

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NEWS: WORLD TRADE

Hyundai to own 100% of new India plant

By Mark Nicholson
in New Delhi

Hyundai, the South Korean carmaker, has won approval from the Indian government to proceed with the country's first wholly owned foreign car plant in a \$700m investment which is expected by 1998 to be turning out 100,000 cars a year.

Indian officials said half the initial investment would be in the form of equity brought into the country over the next four years. The remainder would be raised by Hyundai from local lenders and external markets.

Hyundai's investment is among the biggest and most ambitious of the recent flush of entrants into India's recently deregulated passenger car market. Carmakers Fiat, Peugeot, Mercedes, General Motors, Daewoo and Ford, among others, have begun or announced production joint ventures recently which will raise the range of models on Indian roads by next year to 20 from just 12 in 1995.

The South Korean group is considering sites both in Madras and outside New Delhi for the initial 100,000-car plant to produce the company's Accent model by 1998. A proposed second phase would envisage further investment of \$400m to double capacity to 200,000 vehicles by 2002.

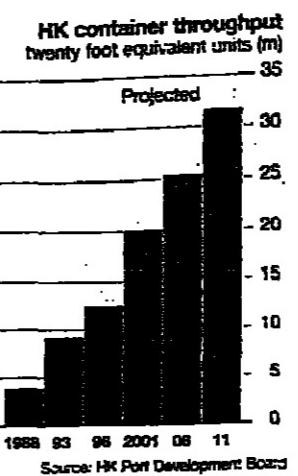
Selection of Madras would accelerate the south-eastern state of Tamil Nadu's sudden emergence as a big Indian car-making centre, following Ford's decision to build its planned \$800m Fiesta plant in the state, jointly with Mahindra & Mahindra, the Indian utility vehicle maker.

Ford and M&M intend to build 100,000 Fiестas a year, while Daewoo, Hyundai's Korean competitor, has installed capacity of 72,000 cars a year in its joint venture plant with DCM, the Indian commercial vehicle maker, which has already begun producing Daewoo's Cielo model. Ford chairman Alex Trotman yesterday said Ford would also build trucks in India.

HK acts to keep place as gateway to China

Port operators look to alliances, says John Riddings

Pearl River ports: regional reshaping



do not need Hong Kong's deep-water port.

HTT's answer is a bold strategy to develop a string of ports across the Pearl river delta region in joint ventures with Chinese industrial and government partners. These range from the river port at Jiangmen city to a facility at Zhuhai. At Yantian, to the east of Hong Kong, HTT is developing a deep water port with initial capacity of 500,000 TEUs and with significant expansion planned by the end of this year.

MTL has been less active in building new ports. "We have taken a more cautious line," says Mr Leese, but he adds that the group is examining strategic investments in the Pearl delta.

"There is a lack of co-ordination and perhaps an over-development of container ports," says one banking executive involved in infrastructure financing.

The outcome, he believes, could be that some of the ports fail to develop.

Of more immediate concern is the challenge of consolidation in the world shipping industry and the impact this might have given the increased number of operators in Hong Kong's harbour.

The government's strategy of increasing competition within the port lay behind the award

of some of the new berths to the new Tsing Yi consortium.

But some in the industry voice concerns. "Shipping lines are consolidating and forming consortia and they need ever bigger port handlers," says Mr Leese at MTL. He points to the recent alliance between Hyundai and shipping of South Korea and N Line of Japan on trans-Pacific routes.

This agreement cost MTL the Hyundai business, since the Korean group moved to HTT with its new partner to find the capacity they required.

The ships themselves are getting bigger. Next month a new Maersk Line vessel is due to cruise into Hong Kong. With a capacity of 3,200 TEUs, it is more than 20 per cent bigger than anything else on the water.

"Size is increasingly the issue and we are going against the industry trend by having more operators," says Mr Leese.

"All of the big international ports, from Singapore to Rotterdam, have single operators. We should not be dividing our strengths."

The outcome may be further upheaval on the docksides. "Pressure for partnerships, and possibly even mergers, is likely to increase," says one industry executive.

Like the thousands of lorries which rumble through the port terminals, the activity in the boardrooms is set to continue.

China's CD piracy irks music sector

By Alice Rawsthorn

The music industry is putting pressure on the US and the European Commission to take a tough line against China in the dispute over computer and entertainment software piracy.

Mr Nic Garnett, director general of the International Federation of the Phonographic Industry, which represents the world's record companies, said the piracy situation had "got worse, instead of better" in the year since the US signed its bilateral agreement with Beijing on intellectual property rights.

He said although Chinese authorities had made efforts to confiscate pirated compact discs, their action was concentrated on retailers, rather than manufacturing plants which are the root of the problem. Moreover, the IFPI is con-

Some \$250m of counterfeit CDs and cassettes were sold in China in 1994'

vinced that production of pirated discs in China increased last year and that exports have also risen. Mr Garnett claimed that the quantity of counterfeit Chinese

music CDs and CD-Roms confiscated by Hong Kong customs doubled from 250,000 in 1994 to 500,000 last year.

The US has already strongly criticised China, claiming that it has failed to implement the bilateral agreement, the first anniversary of which falls on Monday.

Washington has threatened to impose \$1bn of trade sanctions on Chinese exports in retaliation and recently dispatched a team of trade negotiators to Beijing to discuss the issue.

Mr Garnett said it was essential that the US and Europe took a firm line with China to prevent the piracy situation from deteriorating further.

China is the world's largest music market for pirated music with some \$250m of counterfeit CDs and cassettes sold there in 1994, according to the IFPI, against \$41m of legitimate recordings.

It is also one of the main sources of pirated recordings for other Asian countries, notably Hong Kong and Japan.

The IFPI estimates some \$100m of Chinese counterfeit computer and music CDs were sold in Hong Kong alone last year.

Its final recommendation is that the Chinese should concentrate on curbing unauthorised production units, rather than retailers and wholesalers.

It wants them to press China to allow foreign record companies to manufacture and distribute their products through joint ventures and advocates that the enforcement procedure in the agreement should be simplified, with the Chinese police given responsibility for cracking down on piracy.

The IFPI also calls on China to honour its undertaking to make it illegal to produce or sell CDs without the standard music industry identity codes.

The IFPI's recommendation is that the Chinese should concentrate on curbing unauthorised production units, rather than retailers and wholesalers.

Japan to probe competition in photo markets

By Michio Nakamoto in Tokyo

Japan's Fair Trade Commission yesterday announced it would investigate whether there have been anti-competitive business practices in Japanese markets for colour film and photographic paper.

Kodak of the US has claimed that Fujifilm, its Japanese rival, carried out anti-competitive trade practices over decades with the knowledge and participation of the Japanese government, including the FTC. Kodak says these practices have cost the US company \$5.6bn in lost exports.

Mr Ira Wolf, Kodak's vice-president, yesterday expressed scepticism that the FTC investigation would produce any market opening. "This appears to be not an investigation but a survey," he said. These surveys were done each year and they did not produce change.

Last July the US trade representative launched an investigation into Japan's film and photographic paper markets after a petition by Kodak.

The commission said yesterday it that probe into Japan's photographic products market was being conducted on its own initiative and not at the request of Kodak.

"We still stand by our view that we did not close our eyes to anti-competitive practices [in these markets]," an FTC representative said.

The FTC's announcement coincides with the first meeting, on Friday, between US President Bill Clinton and Mr Ryutaro Hashimoto since he became Japan's prime minister last month.

The dispute over anti-competitive practices in Japan's photographic product markets is one of the four priority trade areas in which the US government has indicated it would like to see progress before President Clinton's visit to Japan in mid-April.

The Fair Trade Commission has strenuously denied Kodak's allegation that it turned a blind eye to anti-competitive practices in the photographic film and paper markets.

However, the FTC recognised Japanese markets for consumer colour film and photographic paper are characterised by their oligopolistic structures [and] long-term business relationships.

The probe, conducted through the voluntary submission of material and information by concerned parties, is scheduled to produce a report by March 1997.

The FTC has previously conducted similar investigations into markets such as cars and car parts, which the US claimed have been shut to foreign penetration by close ties among Japanese companies.

In the 13 such investigations conducted since 1990, the FTC has not penalised a single company for breach of the antitrust law.

The FTC's announcement

WORLD TRADE NEWS DIGEST

Shell upbeat on link with BASF

Shell Chemicals yesterday said it was "at an advanced planning stage" for a DM850m (\$585m) European chemicals plant to be owned jointly with BASF of Germany. The plant, to be built in the Netherlands or Germany, will produce at least 250,000 tonnes a year of propylene oxide and 550,000 tonnes a year of styrene monomer, both of which are used to make specialist plastics.

The growth in demand for propylene oxide had prompted the investment, said Shell. Sales of the chemical have been rising at around 4.5 per cent a year, and are expected to continue at this rate for several years. Prices have also been rising by 40 per cent in the last two years.

However, propylene oxide is a by-product of styrene monomer, which is facing severe overcapacity problems. This might have curbed Shell's expansion plans, but BASF said yesterday it had a captive market for much of the plant's planned styrene monomer output. The remainder would be sold on the European spot market. Even without the Shell-BASF plant, styrene monomer supply is expected to exceed demand by nearly 3m tonnes a year by 1999, with overcapacity growing steadily from this year. In the last nine months, styrene prices have fallen from \$1.40 a tonne to \$500 a tonne.

Jenny Luesby

Arco speeds Algeria investment

Arco, the US oil company, says a "good portion" of its planned \$1.5bn investment to rehabilitate Algeria's El Baguel oil field will be made in the first four years of the 25 year project. A contract signed last week between Arco and Sonatrach, Algeria's state oil and gas group, calls for a phased increase in production from the current 35,000 barrels a day to a peak of 125,000 b/d a day in the next decade.

Mr Jay Cheatham, president of Arco's international exploration and production division, says much of the spending will be concentrated in the project's early phases, with the first gas injection facilities to boost production due to be installed within a year.

Mr Cheatham said Arco agreed to pay a \$225m advance bonus payment to Algeria in order to change the traditional terms for "enhanced oil recovery" contracts. Normally companies which rehabilitate older oil fields make money by securing a portion of the incremental production from the field. But in the case of El Baguel Arco will receive 49 per cent of the field's total output. He said the new arrangement should help to avoid future "squeebles" over the base production profile of the field. Sonatrach has recently said that it wanted to use the Arco contract as a "model" for additional oil field rehabilitation projects in the country, which needs higher oil and gas revenues to pay for its struggle against an Islamist insurgency.

Robert Corzine

■ The Malaysian navy will buy missiles and munitions worth about L120bn (\$76m) from Otofresa, armaments offshoot of Italy's state-owned Finmeccanica. The arms will be used to equip two ships supplied by Fincantieri, the Italian shipbuilder. In 1995 Otofresa received orders totalling over L850bn.

John Simkins, Milan

■ Ansaldo Trasporti, Italian transport engineering group, said yesterday its Hungarian subsidiary Camz Ansaldo had won a further L1bn (\$7m) order to overhaul 30 trams for Budapest. The award follows a L10bn order to renovate the electrical system on a 47km stretch of the city's tramway.

John Simkins

■ Denmark's Climber Air has ordered three ATR 45-500 aircraft, from Aero International Regional (AIR), marketing arm of Aviation de Transport Regional (ATR), a joint venture between Aérospatiale of France and Italy's Alenia. To date 485 ATRs have been sold worldwide.

Reuter, Paris

US appeals over petrol ruling

By Frances Williams in Geneva

The US yesterday appealed against the verdict of a World Trade Organisation panel that its rules on cleaner petrol violate international fair trade principles.

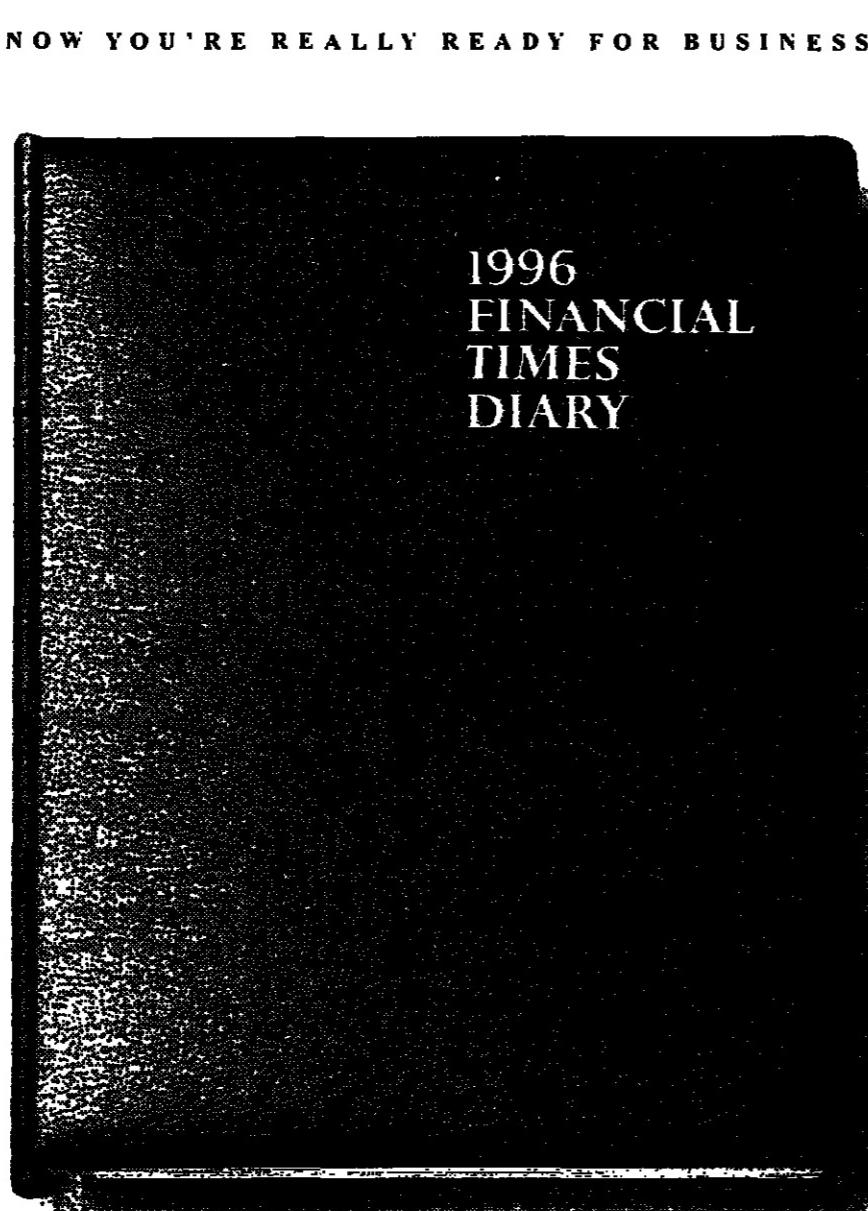
Announcing the appeal in Washington, Mr Mickey Kantor, US trade representative, said the results of the dispute "will not, and cannot, compromise the Clinton administration's commitment to our environmental laws".

Even the groups backing the US appeal see little chance of reversing the panel verdict. However, the US will be given time to change its rules, failing which it can negotiate compensation with Venezuela and Brazil for lost trade or accept some commensurate trade penalty on its own exports to those countries.

The Clinton administration will thus be able to escape taking action before the November presidential election. Subsequently, the US need only bridge the period to the end of 1998 when the offending regulations expire.

Exactly the same standards will then apply to domestically refined petrol and to imports.

■ Hong Kong has taken the first step in the WTO's disputes procedure by requesting consultations with Turkey over new import restrictions on textiles and clothing related to its customs union with the European Union.



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Reuter, Paris

INTERNATIONAL COMPANIES AND FINANCE

EUROPEAN NEWS DIGEST

Stöckl to quit as chairman of AEG

Mr Ernst Stöckl, chairman of AEG, the electronics group, is to step down from his post this summer, and will also resign his seat on the board of Daimler-Benz, AEG's parent company. The decision was announced yesterday by Daimler-Benz, whose supervisory board yesterday met for the first time after last week's resignation of Mr Edward Reuter, the company's chairman. Mr Reuter resigned from the supervisory board following protests over his strategy, which resulted in huge financial losses.

Yesterday's announcement follows weeks of rumours about the future of Mr Stöckl, who was an ally of Mr Reuter. His departure is the latest in a series of changes at Daimler-Benz, intended to dissociate the company from its past troubles, which culminated in a 1995 loss of DM5bn (\$4.1bn).

Mr Stöckl, 51, took over the chairmanship of AEG in 1991 promising to restore AEG to profitability. His failure to achieve the turnaround at AEG led to Daimler's decision earlier this year to dismantle the unit, which is one of Germany's longest established industrial groups. Daimler-Benz also confirmed that Mr Johannes Seimer, a 72-year old Frankfurt lawyer, would take over Mr Reuter's seat in the executive committee of the supervisory board.

Wolfgang Münchau, Frankfurt

Fokker expects news of bids

Fokker, the Dutch aircraft maker, expects to hear next week from two potential partners whether they would make a bid for the troubled company's operations. "Bombardier is expected to decide early next week whether it will make an official bid for Fokker," the Dutch company said. It added that Samsung was also expected to clarify its intentions with Fokker next week.

Fokker, majority owned by Daimler-Benz, has been urgently seeking a buyer after the German group cut off financial support, forcing it to seek protection from creditors. The company said it saw little chance of avoiding bankruptcy at its bourse-listed holding company and its Fokker Aircraft unit, whatever the outcome. Fokker added that it would seek an extension of its bridging credit facilities next week if there was a real prospect of selling its aircraft-making activities.

Reuter, Amsterdam

Fiat chief to resign next week

Mr Giovanni Agnelli is to step down as chairman of Fiat at a board meeting on February 23, the Turin-based automotive group has said. Mr Agnelli announced his decision to leave the helm at the end of last year and was expected to step down in the run-up to his 75th birthday on March 12. The meeting will mark a changing of the guard at the group, of which Mr Agnelli will be honorary chairman. Mr Cesare Romiti, chief executive, will become chairman, to be succeeded by Mr Paolo Cantarella, who has headed Fiat Auto, the core cars division. Mr Roberto Testore moved from the Comau automation subsidiary to become head of Fiat Auto.

John Simkins, Milan

RWE in Finnish telecoms link

RWE, the leading German industrial conglomerate, yesterday said it had created a joint venture with Telekom Finland, the Finnish telecoms operator, to bid for a GSM mobile phone licence in the Czech Republic. Telekom Finland will hold a 51 per cent stake in the new company, to be called LevTel. RWE Teltia, the group's telecoms subsidiary, said LevTel would build a nationwide GSM infrastructure within two years if it won a licence. The group declined to say how much would be invested.

Michael Lindemann, Bonn

Borealis advances despite loss in final term

By Jenny Luesby

Borealis, one of Europe's largest plastics producers, lifted pre-tax profits to Dkr2.63bn (\$468m) last year, from Dkr2.35bn in 1994. The group enjoyed a strong first half but was suffering losses at the end of the year.

An exceptional surge in plastics prices and demand in the first half had fallen off "with accelerating rapidity" from May, it said, leading to a pre-tax loss of Dkr367m in the fourth quarter.

Sales rose 12.8 per cent to Dkr17.63bn last year. But this was caused by price movements, with the volume of plastics sold falling 7 per cent.

In Europe, the market had contracted by 3 per cent as manufacturers ran down their raw material stocks.

This had accounted for around 5 percentage points of the volume decline, the company estimated. The other 2 percentage points were the result of "a deliberate decision to hold back sales", said Mr Juhu Rantanen, chief executive.

"When we saw the softening of the market, we were very concerned not to oversupply it in a way that would increase the price pressure," he said.

An explosion at one of the company's plants also curbed production, and contributed to extraordinary costs in the final quarter.

Overall, the year had been a "tough one", said Mr Rantanen, with the about turn in the market underlining the need for further cost-cutting. This was already under way, he said, with gains of Dkr1.5bn a year expected by 1998.

The buyer is Fairfax Financial Holdings of Canada, one of the 10 largest US reinsurers. Skandia has wanted to limit its exposure to US reinsurance since it tried to launch an initial public offering for SARC in 1992. That plan was cancelled after a poor investor response.

Mr Björn Wolrath, Skandia's chief executive, said the choice was between investing more in SARC or pulling out. He said uncertainties in the US market were one reason for the sale.

The group believed it could make better use of the funds freed by the sale by ploughing them into its core Nordic businesses and its fast-growing international life operations.

Proventus stake in Puma to be placed

By Andrew Fisher
in Frankfurt

Puma, the German sports shoe and clothing company, is looking to attract a wider spread of domestic and foreign shareholders through a placement of a large slice of the majority stake held by Proventus, the Swedish investment group.

At yesterday's share price, up DM12 to DM426, the placement could raise up to DM200m (\$137.6m) for Proventus. Proventus will reduce its stake to below 50 per cent from

52.4 per cent, while remaining the largest shareholder. "Puma will thus become a real public company," Mr Jochen Zeitz, chief executive, said.

The shares will be placed in the first half of this year. Co-managers for the placement will be Deutsche Morgan Grenfell (the investment banking operation of Deutsche Bank) and Goldman Sachs, the US investment bank.

Since shares of Puma - based, like its rival Adidas, in the small north Bavarian town of Herzogenaurach - were first

sold to the public in 1986, the company has been in and out of shareholders' favour. Last year, net profits rose 94 per cent to DM49.4m from DM25.5m, with Mr Zeitz forecasting a further rise in 1996. In 1993, the company incurred a net loss of DM65m.

Turnover was 5 per cent higher at DM469.4m, with worldwide licence business raising this to DM1.5bn (a 4 per cent increase).

Following the DM1.9bn share issue by Adidas last year, the Puma placement will act as a further stimulus for the Ger-

man stock market ahead of Deutsche Telekom's planned DM15bn offering.

Mr Zeitz, who has made far-reaching changes within the company to save costs and improve profitability, said Puma would increase its capital by 10 per cent when the Proventus stock was placed.

Puma will also convert its preference shares into voting stock - the 720,000 voting shares are held by Proventus, with the 680,000 preference units also partly owned by other investors - and pay a dividend of at least 4 per cent for 1996.

Miss Kathryn Brown, German equities analyst at NatWest Securities in London, welcomed Puma's profits rise and equity moves. "It's excellent news because people are positive on the stock but reluctant to move into it as it's illiquid," she said.

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Buoyant KNP BT lifts payout 75%

By Ronald van de Krol
in Amsterdam

KNP BT, the Dutch paper, packaging and distribution group, is to raise its dividend by 75 per cent, after higher earnings from its paper manufacturing operations buoyed 1995 results.

Net profit before extraordinary items rose 65 per cent from Fl 325m (\$19.6m) in 1994 to Fl 545m last year. The

improvement prompted the company to lift its dividend from Fl 1.00 to Fl 1.75, although the payout ratio of 25 per cent remains in the middle of the group's target band of 25 to 45 per cent. Turnover in 1995 was up 14 per cent at Fl 15bn, while operating profits increased 45 per cent to Fl 917m.

Total net profit included an extraordinary charge of Fl 75m, consisting mainly of adjustments in the book values of

operations which have been divested or slated for sale. There were no extraordinary items in 1994. If the extraordinary item is included, total net profits showed a rise of 45 per cent.

The divestments, including the planned sale of the flexible packaging business, are part of a strategic reorientation announced in 1995. The strongest sector in 1995 was KNP Leykam, the group's

producer of graphic paper. Operating profit soared 122 per cent from Fl 17.7m to Fl 393m, attributed to cost controls and higher margins rather than increased volumes.

The rise in paper earnings also came in spite of a slowing in profit growth in the third and fourth quarters, compared with the sharply higher second quarter. This, in turn, was caused by "destocking" among KNP BT's customers.

Source: FT Data

Skandia agrees to sell US reinsurance offshoot

By Christopher Brown-Humes
in Stockholm

Skandia, the leading Swedish insurer, yesterday ended a century-long involvement in the US direct non-life insurance and reinsurance markets. The group's remaining reinsurance operations, both in life insurance and non-life outside the US, will be handled by Stockholm-based Skandia International.

Provisions for the sale dragged down Skandia's 1995 figures, but it managed to swing to an operating profit of SKr500m from losses of SKr187m in 1994. The group said it had strengthened its reserves for SARC by SKr1.2bn and provided for a guarantee for a further SKr400m. Overall the group's operating profit would have been SKr1.35bn higher in 1995, if SARC was excluded.

Skandia said its main non-life and reinsurance operations, excluding SARC, had made a SKr1.05bn profit, virtually unchanged from 1994. But while Nordic activities had improved their performance, direct non-life insurance businesses outside the region had faltered, mainly because of soft UK market conditions.

Mr Harry Vos, head of group accounting, said the sale was in line with the group's strategy to withdraw from the US direct non-life insurance and reinsurance markets. The group's remaining reinsurance operations, both in life insurance and non-life outside the US, will be handled by Stockholm-based Skandia International.

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Swedbank joins rivals in property assets disposal

By Hugh Carnegie
in Stockholm

Swedbank yesterday joined the queue of Swedish banks moving to offload the big property portfolios they were forced to acquire during the loan-loss crisis of the early 1990s. The bank said it would spin off its real estate holdings to its shareholders in May.

The savings bank foundations which are the main shareholders of Swedbank simultaneously announced they intended to sell off to Swedish and international institutions a 7.1 per cent stake in the bank - worth about SKr1.4bn (\$204.3m).

The sale will allow the foundations, which will continue to hold a 13.7 per cent share in Swedbank, to pay off SKr2.6bn in loans guaranteed by the bank as part of its rescue of the banking system during the loan-loss crisis.

Swedbank's plan to hand over its property company, called Tornet, to its shareholders follows similar moves by Skandinaviska Enskilda Banken

and Svenska Handelsbanken.

Tornet, into which Swedbank will inject SKr2.5bn of its own capital, holds properties in Sweden and elsewhere in Europe worth SKr9.3bn, bigger than the Handelsbanken holdings but much smaller than the SKr2.3bn held by SE-Banken.

Tornet will be listed on the Stockholm bourse in early May - before the other two bank companies.

Swedbank, meanwhile, reported operating profits in 1995 up to SKr4.3bn from SKr4.4bn in 1996. It said the figures did not fully reflect the extent of the improvement, as the 1994 profit was inflated by one-off capital gains of SKr1.9bn.

The main feature in 1995 was a fall in loan losses from SKr3.8bn to SKr2.2bn. But the underlying performance slipped, as operating profits before loan losses fell from SKr7.6bn to SKr6.5bn, reflecting the tough conditions in the Swedish market.

The dividend was set at SKr3.50 per share, 40 per cent higher than last year.

All of these securities having been sold, this advertisement appears as a matter of record only.

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February 1996

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INTERNATIONAL COMPANIES AND FINANCE

Profits at Elf Aquitaine recover to FFr5bn in year

By David Buchan in Paris

Elf Aquitaine, the French oil, chemicals and drugs group, yesterday announced a turnaround to net profit of FFr5bn (390m) for last year. Heavy provisions led to a FFr5.4bn loss for 1994.

Elf made FFr4.7bn worth of provisions in 1994 to cover asset write-downs, restructuring costs and accounting changes.

The turnaround, which Mr Philippe Jaffré, president, claimed put the group "back on the right trajectory", was also partly attributed to an improved performance by the oil exploration and production, chemicals and health divisions. Group operating profit rose from FFr11.1bn in 1994 to FFr15.5bn last year, while turnover edged ahead from FFr207.7bn to FFr208.3bn.

Mr Jaffré, who took over the helm at Elf in 1993, noted that over the past two years the group had sold off FFr15bn of non-strategic industrial assets and FFr5bn of non-strategic financial assets. It was also one of the first French groups to write down the value of core assets, to the value of FFr10bn.

He added that Elf intended to invest more than FFr130bn over the next few years, of which FFr10bn would be in industrial activities and exploration, FFr25bn in research, and FFr10bn in personnel training.

Elf's oil exploration and production activities, chiefly in the North Sea and Africa's



Philippe Jaffré: group 'back on the right trajectory'

Gulf of Guinea, produced a 16 per cent rise in operating income to FFr8.8bn last year. Oil output rose 8 per cent to 997,000 barrels a day, while reserves stayed unchanged.

Elf executives said they now had hopes for new deep-water fields off the coasts of Nigeria, Congo and Angola.

However, Mr Jaffré was downbeat on refining operations, on which Elf merely broke even last year. Arguing that margins would stay low for the foreseeable future, he pointed to the fact that Elf had scaled down its stake in the eastern German plant at Leuna and declined to enter refining in Shanghai and Malaysia. It now only had 15

Matif celebrates 10 speculative years

The Paris exchange has seen rapid growth since its inception, writes Andrew Jack

In February 1986, a handful of traders tucked away in a corner of the Palais Brongniart, the old stock market building in central Paris, began buying and selling a new financial contract.

The traders, dubbed "Group Four", were the original participants in what is in those days known as the CCPiP, the Paris clearing house for financial instruments. It has since developed rapidly, changing its name to Matif, the French financial futures exchange. This week it celebrated its 10th anniversary.

From humble beginnings, offering the "notionnel" or French government futures contract, it has grown into the fourth largest derivatives market in the world, offering 16 separate products and witnessing the total volume of contracts traded rise from 1.7m in 1986 to 71.1m last year.

"When we started out, we decided it needed to break even with 1,000 contracts a day," says Mr Gérard Pfauwadel, then deputy secretary of the French treasury in charge of regulating the new market. He is now Matif's chief executive.

"We were generating 3,000 a day almost immediately, and now we operate 300,000 a day."

The creation of the new exchange was part of the efforts of the French govern-

ment - at that time spearheaded by Mr Pierre Bérégovoy, the socialist finance minister - during the mid-1980s to integrate into global financial markets and help develop new ways of funding public debt.

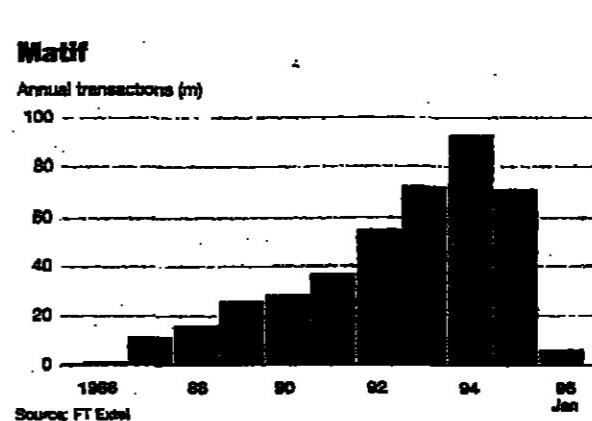
The Matif was an essential part of the strategy, since derivatives provided an important way to make the country's cash market more liquid and boost its attractiveness to investors.

For Mr Pfauwadel, it was also a pioneer ahead of radical changes that would transform the French markets during the second half of the 1980s.

Matif was equally controlled by banks, stockbrokers and insurance companies, and represented the first institution in which the traditional rivalry between the first two groups was broken down - ahead of legal changes which allowed banks to buy brokerage houses.

Mr Pfauwadel also points to the international development of the market. Starting with a purely domestic product and French members, it now counts 43 per cent of members from other countries, and is increasingly developing links with foreign exchanges.

"Ten years is a short period, but in our business it is a very long time ago," he says.



a cash market not far from you if you want to be successful."

The result is that while Matif boasts a range of products, it still remains highly dependent on the notional product with which it was launched in 1986 and which now accounts for a little under half of all trades.

More recently, the French derivatives market has seen business slowing down. After almost uninterrupted growth in the previous decade, the volume of contracts traded fell by nearly a quarter from 83.1m in 1994 to 71.1m last year.

Mr Pfauwadel says the drop reflects a cyclical change, and was a trend echoed in futures and options exchanges around

the world last year. He adds that the trend at the start of 1996 has looked far more positive. "We are more bullish than ever before," he says.

In the last year, Matif has also faced internal tensions among its members. Last Easter "locals", who trade on their own behalf in the market and make an important contribution to liquidity, went on strike for several days over concerns about increases in the commissions to be levied on them.

They are also concerned that the market would be threatened if the "open outcry" system of trading were jeopardised. This concern largely centres on whether a decision is taken in a few weeks to go ahead with electronic trading links connecting Matif and the French stock exchange with their two German counterparts, run by the Deutsche Terminbörsen in Frankfurt.

Mr Pfauwadel dismisses these concerns as those of a "minority".

Looking towards the next decade, he predicts that there will be "fewer, bigger markets", and hopes simply that Matif will be among them. He says his priority for the future is "to ensure the market is efficient, cost-effective and liquid".

Success of Losec behind 25% rise in Astra earnings

By Christopher Brown-Humes in Stockholm

Shares in Astra rose almost 5 per cent yesterday after the fast-growing Swedish drugs group showed a strong increase in 1995 profits and unveiled plans to list its shares on the New York Stock Exchange.

The group increased profits by 26 per cent from SKr8.5bn to SKr12.6bn (\$1.6bn), maintaining the momentum that has taken its market value above \$22bn to become the Nordic region's biggest company.

Its profits are nearly as big as Volvo's, which yesterday reported a pre-tax figure of SKr15bn, even though its sales at SKr35.5bn are only a fifth as large as the vehicle maker's.

The group's performance continues to be driven by Losec, its blockbuster anti-ulcer treatment that may become the world's top-selling drug this year. Losec sales climbed 38 per cent to SKr15.3bn, while total sales of the drug (including those through the company's Astra-Merck joint venture in the US and licensees) rose 22 per cent to SKr21.0bn.

Losec gained share in most of its main markets, giving it 40 per cent of the European market, 27 per cent in the US, and 5 per cent in Japan. But Mr Hakan Mogren, Astra

chief executive, believes the drug can achieve even greater success, although analysts were sceptical of his claim that they might be able to double its US sales.

Pulmicort, the group's anti-asthma treatment, saw sales rise 17 per cent to SKr4.34bn. Astra hopes to get approval to launch this drug, delivered through a special inhaler, in the US later this year.

Total group sales advanced 19 per cent in constant currencies, against market growth of 8 per cent. In Europe, Astra's sales grew 14 per cent, twice the market rate.

Mr Mogren said the group had only been modestly hit by pricing pressures caused by the cost-containment efforts of the world's health authorities. The main pressure last year was felt in Germany.

The company hopes to gain a listing on the New Stock Exchange after mid-May.

Analysts expect a slower rate of profit growth in 1996 because of the impact of the stronger krona. Mr Franc Gregori, pharmaceuticals analyst with Paribas in London, said: "Astra remains the superb story that it has been for the past seven years. But the more successful Losec is, the more difficult it will be for Astra to replace when it begins to come off-patent in the year 2002."

European group in Hungarian TV bid

By Virginia Merah in Budapest

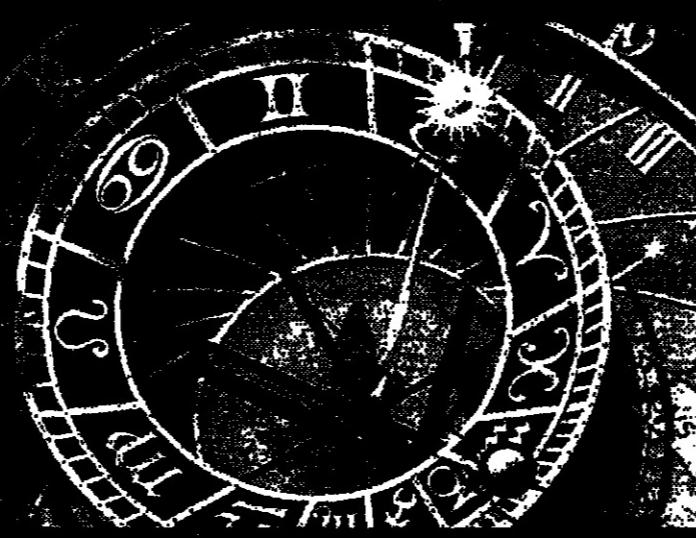
CL^{SA} Multi Media, the Luxembourg-based European media group, intends to bid for the concession for Hungary's second television station, the first terrestrial station, the country is offering to private investors.

The Hungarian authorities are expected to call a tender for a 10-year concession for the frequencies used by MTV2 in the first half of this year. The aim is to start the new channel in January 1997.

CLT, whose largest shareholders are Groupe Bruxelles Lambert, the Belgian holding company, and Havas, the French media group, said it was in talks with local and international media companies and intended to take a stake of up to 49 per cent in a bid consortium.

CLT, Europe's oldest commercial broadcaster, holds stakes in 25 television and radio stations in Europe, including RTL channels in Germany, France and the Benelux countries, and is part of the winning consortium for Channel 5 in the UK. However, until now, it has not managed to break into terrestrial television in former eastern bloc after bidding unsuccessfully for channels in Poland and the Czech Republic.

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INTERNATIONAL COMPANIES AND FINANCE

AMERICAS NEWS DIGEST

Sears, Roebuck to pull out of Prodigy

Sears, Roebuck, the US retailer, said it was planning to sell its 50 per cent stake in Prodigy, the third largest computer online information service, confirming widespread speculation. IBM, which also holds a 50 per cent stake, is believed to have been seeking control of the Prodigy joint venture for some time. It was not clear yesterday whether IBM would now make an offer for Sears' stake.

Formed in 1994 – and formally launched as a US nationwide online information service in 1990 – Prodigy has been a difficult partnership, industry analysts said, because of the differing goals of IBM and Sears. Whereas IBM views Prodigy as part of its broad Internet strategy, Sears' interests had been focused on electronic shopping.

Mr Arthur Martinez, Sears chief executive, told financial analysts yesterday that Prodigy did not fit into Sears' long-term plans. Prodigy is the third largest consumer-oriented online service, after CompuServe and America Online, and had about 1.3m subscribers at the end of June, an increase of 11 per cent over the previous six months, according to Simba Information, a US market research group.

Louis Kehoe, San Francisco

Sprint quits Polish project

Sprint International, the US telecommunications operator has decided to withdraw from a \$100m private fixed telephone line project with RP Telekom in Poland after a two-year involvement. Telia, the Swedish national operator, will take Sprint's place in the project which is backed by the International Finance Corporation (IFC) and a consortium of western banks, including ING of the Netherlands, Dresdner Bank of Germany and Société Générale of France.

Sprint's decision was prompted by RP Telekom, Poland's largest privately-owned fixed-line operator, which is the US company's partner in SRPT, the joint venture set up to build and operate the local networks. Sprint's severance agreement with RP Telekom is described by analysts as "mutually beneficial" and follows "a divergence of the strategic interests".

Sprint recently set up Global 1, an international alliance with France Telecom and Deutsche Telekom, while Telia and RP Telekom last year set up Netia, a \$85m joint project to construct and operate 350,000 fixed lines in 10 regions. The IFC, which committed \$7m as equity investment in SRPT as well as \$25m worth of loan financing, has said it would continue with the project.

Christopher Bobinski, Warsaw

Delta in deal with unions

Shares in Delta Air Lines, the third biggest US carrier, rose 31% to \$75.75 in early trading yesterday after the company announced that it had reached what could turn out to be a landmark cost-cutting deal with representatives of its pilots' union. However, the deal still has to be ratified by the union leadership and submitted to the membership for a vote.

The agreement – reached after a year of collective bargaining that included eight months of federal mediation – will cut the pay of Delta's pilots by 2 per cent for two years and provide for the early retirement of at least 500 pilots who are 50 years old or more, so enabling the airline to make further progress towards its goal of reducing operating costs by \$20m a year by June 1997. In return, the pilots will get options to acquire 10m Delta shares and a non-voting seat on the board.

The deal also clears the way for Delta to launch low-cost, no-frills services on routes where the competition is fiercest by paying pilots lower wages and requiring them to work longer hours on these routes.

Richard Tomkins, New York

Paramount puts Viacom under pressure

By Tony Jackson
in New York

Viacom, the US media group, saw continued pressure on its Paramount film studio in the fourth quarter, with earnings from the entertainment division down from \$22m to \$1m. There was also a 33 per cent drop in earnings from the Blockbuster video chain, to \$107m. Group earnings were down 8 per cent at \$280m.

Last month Mr Sumner Redstone, Viacom chairman and controlling shareholder, dis-

missed Mr Frank Biondi, chief executive, citing as one reason Mr Biondi's alleged slowness in tackling Paramount's problems. Viacom acquired Paramount for \$1bn in March 1994.

The company said yesterday that feature film revenues were up 6 per cent in the quarter, although this was more than offset by weakness in video games. Entertainment revenues were down 1 per cent at \$307m, while cash flow fell 44 per cent to \$37m. Mr Redstone said Paramount had "regained momentum" and

had started 1996 strongly, with scheduled film releases including *Mission Impossible* with Tom Cruise and *Star Trek Generations II*.

The broadcasting division, which includes the MTV and Nickelodeon cable channels, raised its revenue by 11 per cent in the quarter to \$801m, while cash flow rose 22 per cent to \$184m. This was due mainly to higher advertising revenue and affiliate fees at the cable networks.

The video, music and theme parks division, consisting

chiefly of Blockbuster, increased its revenues by 18 per cent to \$886m in the quarter, but cash flow fell 15 per cent to \$184m. Viacom said this was mainly due to increased amortisation on rental tapes, which it treats as an operating cost. Blockbuster added a net 214 new stores in the quarter, and same-store sales rose 8 per cent.

The publishing division, which includes Simon & Schuster, raised revenues 17 per cent in the quarter to \$870m, while cash flow rose 32 per cent to

\$82m. Sales were helped by strong sales of higher education texts and consumer books. Last year's acquisition of the Educational Management Group accounted for 15 per cent of the rise in cash flow.

For the full year, Viacom made a net loss of \$45m on its 4.9 per cent stake in Discovery Zone, which runs a chain of children's play centres. This compares with a \$30m loss at the nine-month stage. Discovery Zone warned earlier this month that it might be forced into Chapter 11 bankruptcy.

Oracle and Verifone in Internet commerce venture

By Louise Kehoe
in San Francisco

Oracle, the leading database software company, and Verifone, the largest supplier of credit card verification systems, have formed an alliance to develop an "end-to-end" system for secure electronic commerce on the Internet.

The system will incorporate software for use by consumers, merchants and banks to complete transactions using a range of payment methods including credit and debit cards, smart cards and electronic cash.

Other software companies have also announced technology to enable secure electronic commerce. Oracle claims, however, that it will be first to provide all of the systems needed to complete transactions as they occur.

The Oracle-Verifone system will incorporate an "electronic wallet" built into an Internet browser, software for use by electronic merchants to handle payments and a "gateway" to link Internet transactions to bank's existing computer systems.

Wells Fargo Bank said it planned to use the system, which is expected to be complete by the third quarter of this year, to enable its merchant customers to process Internet payments.

"Internet commerce is a trickle today but will rapidly become a torrent once the issue of handling large volumes of transactions is solved," said Mr Dudley Nigg, executive vice-president of Wells Fargo.

Concerns about the security and privacy of Internet transactions have been a barrier to electronic commerce. However, with the recent announcement by Visa International and MasterCard, the two leading credit card companies, of a standard security system for Internet payments, "the payment security issue is now largely behind us," said Mr Roger Bertram, vice-president of Verifone.

Daniel Dombe

Competition may shatter Vitro's pride**Operations abroad are a headache for Mexico's glassmaker**

Vitro, the Mexican glass manufacturer, is steeling itself to fight not only competitors but internal problems.

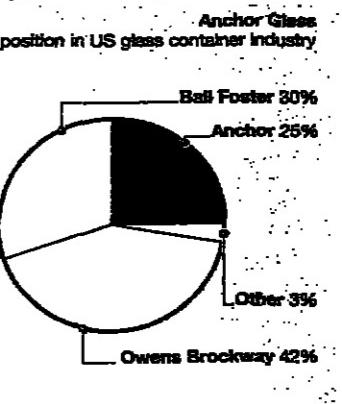
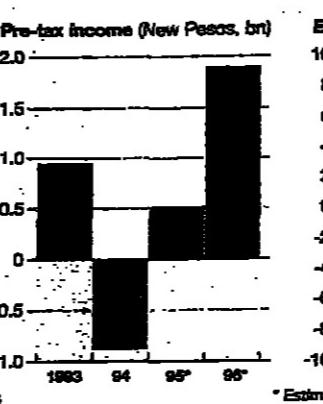
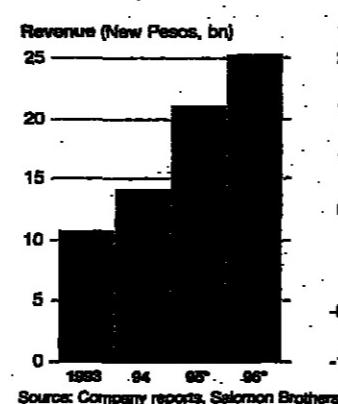
The company's current problems stem from foreign operations – which had been thought to signify the company's arrival as an international player – and from peso-based financing that has failed to keep in step with dollar-based income.

As one of Mexico's most traditional corporations, predominant in several sectors, it has also been slow to respond to the opening of Mexico's economy.

Its core operations remain reasonably strong, despite the crumbling of the Mexican economy following the 1994 peso devaluation. Exports, which are mostly flat glass sales to US car manufacturers, rose 18.5 per cent to \$320m in 1995, according to the company.

Executives argue that if the currency had not tumbled once more at the end of the year, operating cash flow for 1995 would stand close to the \$600m generated the previous two years.

However, the weakness of the peso and a jump in interest rates are expected to bite into fourth-quarter profits, due in the next few weeks.

Vitro

more of a problem. Last month, Vitro announced a restructuring of its troubled US glass containers subsidiary, Anchor Glass, merging it with the Mexican operations in the same market.

Vitro's 1995 hostile takeover of the company, now the US's third-largest glass container manufacturer, for \$900m, had been a source of pride – one of the first Mexican purchases of a US producer in preparation of free trade between the two countries. But demand has contracted unexpectedly, and Anchor Glass's present operating margin of about 2 per cent is much lower than its rivals.

A more serious constraint is Vitro's financing. Total liabilities stood at 18.2bn pesos (then \$2.8bn) at the end of September, and are overwhelmingly in pesos. Sales for the first nine months of 1995 were 14.4bn pesos (\$1.9bn at current rates).

"It is too tight. It lacks flexibility," says Mr José Antonio López, head of financing and development, who says that levels of about \$600m in operating cash flow allow the company to meet its obligations and maintain capital expenditure of about \$200m a year, but little else besides, certainly not enough to support associated companies such as Cyda, a textile company, and Grupo Financiero Serfin, which owns the country's third-largest bank.

"We either increase our cash flow by about \$75m in the short term, or we decrease our debt by about \$500m over the next two years. There might well be a combination of the two," says Mr López. But with only sluggish Mexican growth expected for 1996, increasing cash flow may be difficult.

As for decreasing debt, Mr López would like to make an international public offering for about 10 per cent of the company, but the current low levels of the stock preclude that option. "If we can't show the market that we can steadily get debt down then we'll definitely be open to some kind of sell-offs," he says, although he is unwilling to provide specifics.

"One of the problems with Vitro is that its peso debt is not linked to its dollar income," said Mr Luis Villalobos, head of research at CitiBank in Mexico City. At present, the company is extremely vulnerable to Mexican interest rates, which in real terms are twice the level of their US counterparts and represent a constant drain on revenues, which may come from exports, Anchor Glass, or Vitro's other US operations.

More details on financing plans may emerge soon, in the wake of the positive, if muted, reaction to Anchor Glass's restructuring. But many batteles lie ahead if the company is to break out of its legacy of the past few years.

Daniel Dombe

COMPAGNIE FINANCIÈRE OTTOMANE SA**Annual general meeting 1996****Notice of meeting**

The annual general meeting for the year 1996 of Compagnie Financière Ottomane SA will be held on Wednesday 15 May 1996 at 11.30 am at Banque Faribas Luxembourg, 10a boulevard Royal, Luxembourg to transact the following business:

Resolutions

1. To receive the report and adopt the audited accounts for the year ended 31 December 1995.
2. To approve the proposed distributions.
3. To discharge the directors and auditors.
4. To re-elect Monsieur Jacques de Fouchier, Monsieur Christian Manser and Sir John Smith as directors.
5. To reappoint Deloitte & Touche as auditors.

Monsieur J Wianandy, Secrétaire Général
Compagnie Financière Ottomane SA
23 Avenue de la Porte Neuve
L-2227 LUXEMBOURG

Notes

To attend the general meeting, holders of bearer shares must deposit their shares at least 10 days before the date fixed for the meeting.

In Luxembourg at the head office of the company at the above address.

In London, at Ottoman Financial Services, King William House, 2A Eastcheap, London EC3M 1AA.

In France, where shares are deposited with SICOVAM, shareholders should advise the blocking of their shares through their deposit agent either to Banque Paribas, 3 rue d'Antin, 75002 Paris or to Compagnie Financière Ottomane, 7 rue Meyerbeer, 75009 Paris.

The report and the accounts which will be presented to the general meeting are available to the shareholders at the head office in Luxembourg and at the offices in London and Paris.

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INTERNATIONAL COMPETITION C-310 GAS INSULATED SUBSTATION DELIVERY DATE POSTPONEMENT
COMPANHIA PARANAENSE DE ENERGIA – COPEL – informs that the delivery of the qualification documents and price bid for the International Competition C-310 – Gas Insulated Substation – was postponed to April 09, 1996, at 2:00 p.m., Rue Voluntários da Pátria, 233, ground floor.

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COMPANY NEWS: UK

Expansion opportunities being sought in Asia and eastern Europe

Overseas growth boosts Commercial Union

By Ralph Atkins,
Insurance Correspondent

Commercial Union, the largest UK-based composite insurer, yesterday made clear it was steering clear of seeking acquisitions in an increasingly tough home market as overseas business helped lift 1995 operating profits 14 per cent to £509m (£784m). Pre-tax profits, including realised investment gains and losses on the termination of activities, were £634m against a restated £480m.

Mr John Carter, chief executive, said the emphasis was on international expansion by organic growth and new ventures, particularly in Asia and eastern Europe where CU has a life operation in Poland. CU is also looking to expand its US business. Mr Carter's comments distinguished CU's strategy from that of rival insurers and other UK-based financial institutions.

"We are not out there looking for acquisitions," he said, and rebuffed suggestions that CU might bid for Clerical Medical, the UK mutual life insurer which is up for sale.

Highlighting the tougher conditions at home, UK general underwriting profits fell to £18m (£39m) with premium income dropping 11 per cent to £1.5bn. As well as fierce price cutting, CU said subsidence claims cost £26m more and the severe December weather brought £23m in claims.

CU estimated that recent bad weather could lead to up to £10m in claims. The bomb attack in the Docklands could result in losses of £5m but the burden of commercial claims of more than £100,000 would fall on Pool Re, the state-backed terrorism reinsurer.

Telephone sales was being kept low-key amid tough competition. The number of private cars insured fell by 13 per cent.

Outside the UK, profits were boosted by the inclusion of Groupe Victoire, the French insurer acquired in 1994. French operating losses of £8m swung to a £28m profit. However, CU admitted life new business had been affected by restructuring as well as political and economic uncertainty.

Operating profits were also higher in the Netherlands and the US. Mr Carter said: "Our widespread general insurance operations - with 69 per cent of premiums outside of the UK - and the stabilising effect of the group's life business, will be of increasing importance as the cyclical downturn in the UK takes effect."

Life profits were £87m higher at £244m and total premium income was £8.65bn (£8.76bn).

The figures account of the EU insurance accounts directive. Mr Peter Foster, finance director, said the move



John Carter: rebuffed suggestions of a bid for Clerical Medical, saying CU was not looking for buys

would introduce more consistency in the format of European insurers' profits. But the

scope for individual companies to adopt different interpretations, particularly in the treatment of investment gains, "makes any true comparison still very difficult".

Zeneca to spin off its seeds business into joint venture

By Jenny Luesby

Zeneca, the life sciences group, is to spin off its seed business, with annual sales of more than £150m, into a joint venture with Royal Vardhae, a unit of Dutch Sulzer Unie.

The joint venture, to be based in Kampen in the Netherlands, will be among the world's top five seed companies, with sales of £300m a year. Zeneca and Sulker Unie currently rank 10th and 15th in the £7bn-a-year world seeds industry, which is highly fragmented and offers poor returns.

Zeneca seeds had been making losses for some years. The spin-off would not affect the group's aim of restoring the

business to break-even this year.

It would generate substantial savings - estimated by analysts at more than 10 per cent of the cost base. And it would bring gains through complementary seed breeding programmes.

Analysts yesterday welcomed the joint venture as part of a much-needed house-cleaning exercise at Zeneca which was promised for this year. Other Zeneca businesses under review are the textile dyes and biodegradable polymers units.

However, the move represents a strategic shift within the group, as well as a drive towards greater profitability.

Put together in a series of

acquisitions in the late 1980s at a cost of more than £200m, the seeds business was intended to complement the group's fledgling biotechnology business by providing a sales base for genetically engineered seeds.

Zeneca said it remained committed to developing such seeds through its plant science business, which it is retaining. The joint venture would be one of several companies with which the plant science business would work.

Mr Pragnell said both companies would benefit from "critical mass" in a fragmented market.

The two companies hope to proceed with the joint venture by the middle of this year.

Ashanti lists in New York

Lloyds TSB still interested in deals

By Alison Smith,
Investment Correspondent

The Lloyds TSB Group would consider buying another building society to add to Cheltenham & Gloucester, the former society which became its mortgage lending arm last summer.

Sir Brian Pitman, group chief executive, said in an interview that the merger between Lloyds Bank and the TSB Group, which took effect late in December, had not impaired the group's ability to make further acquisitions.

"If we could acquire another building society at an acceptable price, to make us an even lower-cost provider than we are at the moment, then we'd be interested," he said.

Sir Brian said that the £350m annual savings which he had promised from the TSB deal by 1999 was a "conservative" figure. "We shan't deliver less, and we might deliver more."

The Lloyds TSB group is already the UK's third largest mortgage lender, behind Halifax Building Society and Abbey National, but Sir Brian's interest in buying a society contrasts with the view taken by some other senior bankers.

Mr Derek Wanless, chief executive of National Westminster Bank, said this week: "We can't at the moment make the economic case for the acquisition of some of the retail stores," he said, "so many of them have grown organically and grown very, very well without acquisitions".

tion of a building society, and so we have no intention to do so".

Apart from the high price a society might seek, the UK mortgage market is relatively flat and competition for new business is fierce.

Equally, it is doubtful whether any building society would want to be acquired by an organisation certain to cut back its branch network in the interests of lower costs. Lloyds TSB already has the most extensive high street presence of any bank.

Last week, Lloyds Abbey Life, the life assurance group mainly owned by Lloyds TSB, said it would be quite interested in buying a mutual insurer. Sir Brian said Lloyds faced a dilemma in life assurance as to whether acquisition was a better way of expanding than organic growth. "My guess is that if a mutual life assured was going too cheaply, then someone would come in and spoil the party."

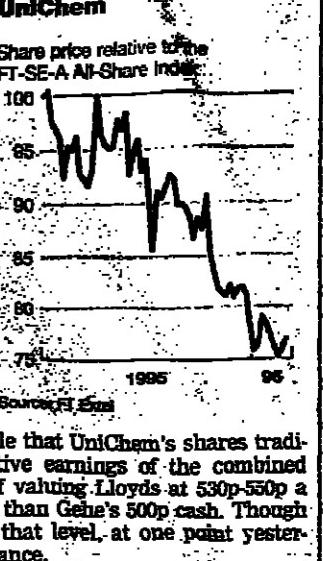
Despite his recent track record of deals and attempted deals Sir Brian was clear about the virtues of expansion through investing in existing businesses.

"If we compare ourselves with some of the retail stores," he said, "so many of them have grown organically and grown very, very well without acquisitions".

LEX COMMENT

Lloyds Chemists

Shareholders in Lloyds Chemists must be reaching for the aspirins as they struggle to work out the relative merits of the two bids for the company. Yesterday's counter-offer from Germany's Gehe has one great attraction: it is a simple 50p-a-share cash offer. The rival cash-and-shares bid from UniChem requires greater analysis. In most bat-



ties, the bidder's share price comes under pressure. UniChem's has rallied because the Lloyds deal offers the prospect of substantial earnings enhancement in the first year. Applying the multiple that UniChem's shares traditionally enjoy to the prospective earnings of the combined group would have the effect of valuing Lloyds at 530p-550p a share - up to 10 per cent more than Gehe's 50p cash. Though UniChem's offer is still below that level, at one point yesterday it was within spitting distance.

Unfortunately, such calculations only highlight UniChem's problem: its success will be entirely dependent on its share price. Any slide in its stock could have a snowball effect, reducing the value of the bid, which in turn would undermine confidence in UniChem's ability to clinch the deal and cause its share price to fall further. Given its volatility, this is not unlikely. And since Gehe's bid, unlike UniChem's, is not final, the German group could still strike a knock-out blow if UniChem seemed to be edging ahead.

Gehe's hand, strengthened by such technicalities, will be difficult to beat, despite the merits of UniChem's

DIGEST

Vodafone sees slower growth

Vodafone, the UK market leader in mobile phones, expects profits growth to slow next year as a consequence of lower tariffs introduced to compete with digital services operators, especially Orange Communications.

Its average revenues per customer are already falling - from £597 in 1995 to £481 this year - as the number of higher spending businesses is declining compared with lower spending residential subscribers.

Alan Cane

Mid-States warns on results

Mid-States, the US-based automotive parts distributor, yesterday said its 1995 profits were likely to halve after it lapsed into the red in the final quarter. The shares fell 6p to 33p.

Soft demand, competitive pressures and restructuring costs would affect pre-tax profits, which were likely to fall from \$5.9m to \$2.7m, the company said.

Moto Rich

LBMS shares fall further

Shares in Learmonth and Burchett Management Systems fell a further 12p to 143p yesterday, after third quarter pre-tax losses which resulted in a nine month deficit despite profits at the interim stage. When the software company warned of the losses at the beginning of the month the shares fell 45 per cent to 17p. It blamed weak revenues outside the US and a shortfall in implementation and training revenues worldwide.

It was taking action, but warned of risks and uncertainties. "The company continues to be susceptible to potentially significant variations in revenue and operating results."

Dependent parent behind child's bid

Tim Burt considers Sophus Berendsen's relationship with Rentokil

Sophus Berendsen, the Danish services and distribution group which owns a majority stake in Rentokil, has defended the UK company's £1.8bn (\$2.8bn) hostile bid for BET and predicted the takeover would lift its own profits. Although the 150p-a-share cash and paper offer will dilute the Copenhagen-based group's stake in Rentokil from 51.8 per cent to about 36 per cent, the company said the enlarged group promised to deliver improved dividends and earnings per share.

Mr Hans Werdelein, chief executive, said: "It is important to maintain the success story of Rentokil, and if that can be enhanced by buying BET, then we're for it."

In an interview, he rejected suggestions that the Danish company had been kept in the dark about Rentokil's intentions, saying that he had been kept fully informed of preparations for a bid.

He remarked: "Not much escaped your attention when you have had a majority holding since the company was formed 70 years ago."

Sophus Berendsen, named after its 19th century founder, set up Rentokil in 1927 as the UK offshoot of Danish Ratlin, the Scandinavian pest control company. Since then, it has derived most of its profits from the rapid expansion of the UK business. In 1994, Rentokil contributed Dkr 1.68bn of Sophus

Berendsen's Dkr 1.86bn operating profits.

The company will underline its dependence on the UK group when it announces its 1995 results in April, with profits growth expected to match the 21 per cent increase reported last week by Rentokil.

Shares in the Danish company, however, have fallen by almost 10 per cent since Rentokil announced its bid, with daily turnover rising from an average of about 30,000 to 100,000 shares.

In Copenhagen, some analysts have blamed the fall on concerns among Danish investors that the group's stock market rating could be downgraded if the bid for BET succeeds.

Mr Torben Sand of Svenska Handelsbank said shareholders feared that once Rentokil

became an associate rather than a subsidiary, Sophus Berendsen would be rerated as an investment company rather than as a distribution and services group.

"It means that Rentokil's profits will be treated only as associate income; without those contributions, operating margins will fall from 15 per cent to 4.8 per cent," Mr Werdelein rejected this view and said that the group's non-Rentokil operations were enjoying steady growth.

He admitted that Sophus Berendsen's financial performance was underpinned by Rentokil contributions. However, he added that the group was establishing a niche as one of the world's largest distributors of hydraulic components and services.

"I'm quite sure that, two or three years down the road, they will sell some of their equity to make acquisitions," commented Mr Tage Brästedt of Kleinwort Benson Securities.

Mr Werdelein played down such prospects, saying that Sophus Berendsen intended to retain its Rentokil stake as a strategic investment.

He maintained that Rentokil had contributed more than enough cash to finance acquisitions in the past, and there was no reason why it should not continue to do so.

Investment Trusts	NAV (p)	Attributable Dividends (p)	EPS (p)	Current payment (p)	Dividends Corresponding dividend	
					Date of payment	Total for year
FSC Enterprise	Yr to Dec 31	102.2	(62.9)	1.53	(1.06)	5.9
Commercial Union	Yr to Dec 31 *	634	(480)	64.31	17.55	24.29
LBMS S*	9 mths to Jan 31	30.3	(28.5)	0.294L	1L	228.1
My Kinda Town	6 mths to Dec 31	15.2	(12.7)	1.024	(1.33)	3.3
Stoves	6 mths to Dec 2	27.8	(22.5)	1.5	(1.33)	4.1
Tower Hire	14 mths to Dec 31	7.29	(5.69)	0.527L	0.471	1.7
Tower Law	6 mths to Dec 31	7.02	(6.36)	1.47L	1.14L	1.27

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. *Comparatives restated. □ Total premium Income. ♦After exceptional charge. LOn increased capital. SLM Stock. *US currency. ♦Comparatives for 12 months.

Full statutory accounts, which have not yet been reported on by the auditors, will be circulated to shareholders on 20 March 1996 and delivered to the Registrar of Companies after the Annual General Meeting which will be held on 16 April 1996. Copies can be obtained after 20 March 1996 from the Shareholder Relations Service at the address below.

Commercial Union plc, St. Helen's, 1 Undershaw, London EC3P 3DQ

Tel: 0171 283 7500

Internet: <http://www.commercial-union.co.uk/cu/12month.htm>

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COMMODITIES AND AGRICULTURE

MARKET REPORT

LME lead prices climb to 5 1/4-year highs

LEAD prices rose to their highest since October 1990 on the London Metal Exchange yesterday. The cash position ended after hours "near" trading at \$785 a tonne, up 57.

"There is general speculation and fund interest in lead, with people looking to establish long positions if they have not already done so," said Mr Robin Bhar of Brandeis. Prices

also reflected supply tightness that could intensify if cold weather in Europe and North America translated into a high rate of vehicle battery failures.

But the latest Macquarie Commodities Report was more cautious about the short term price outlook. "We are very bullish about lead's prospects in the second half of the year, when the main replacement

battery season starts again," it said. "However, in the short term, if the physical market continues to ease and LME stock offtake slows, prices are likely to move lower."

US-based buying helped to lift all base metal prices during the afternoon, repeating the trend of the previous few days. Analysts said the outlook for base metals demand in the

US was stronger than in Europe and Asia.

"The US seems to be leading the way," said Mr Bhar. "They're more advanced in the business cycle."

The buying helped to lift COPPER prices slightly during the afternoon and the three months position finished at \$2,482 a tonne, down just \$3 from Tuesday's close.

Compiled from Reuters

Indian cotton growers seek election bonus

The farmers' lobby is pressing for further export quota releases, writes Kunal Bose

THIS is election year in India, so the country's farmers' lobby, unofficially led by Mr Balram Jakharia, a former agriculture minister, finds itself in a stronger position than usual. It could prevail upon the federal government to release extra cotton for export, in addition to the 610,000 bales (170kg each) already authorised for the current September-August season.

Though such a move would win agricultural votes, however, it would anger the mill owners, who still insist that any decision on cotton exports should await the release of the final crop estimate for 1995-96.

The crop forecasting system in India is so weak that even now a dispute between the Cotton Advisory Board and the trade over the opening stock for the 1995-96 season and remains unresolved.

A few years ago when the government took the decision that India should export at least 500,000 bales of cotton annually to maintain its presence in the global market, the growers came to believe that the quota for export would be released at the beginning of a season to keep domestic cotton prices at "remunerative levels".

The quota for the current season has been released in four instalments. At the end of October, the government invited bids for the export of 100,000 bales of Bengal Deshi cotton, an unspinnable variety

used mainly for stuffing. To provide an incentive to the ginning and pressing factories that have been modernised, the government released an export quota of 100,000 bales of staple cotton in November exclusively.

Maharashtra, Gujarat, Madhya Pradesh, Andhra Pradesh, Karnataka, Tamil Nadu, Punjab, Haryana and Rajasthan – and in the election year the government cannot afford to arouse the displeasure of the millions

of growers by deferring a decision on exports for too long. So many traders say they will not be surprised if the government makes further releases before the elections, which are likely to be held at the end of April.

Within the last month there was an exclusive allocation of 100,000 bales of long staple and extra long staple cotton for the Cotton Corporation of India, a federal government undertaking. CCI is, however, free to compete with other state organisations and private trading houses to get allocation from the remaining 310,000 bales.

According to the traders, the government's quickness in sanctioning exports helped to arrest a fall in cotton prices that was causing concern in December and early January among farmers, who have committed 8.3m hectares to the crop in the current season, compared with 7.86m last year.

Cotton is a major crop in at least nine Indian states –

of them. Finally, earlier this month, pressed hard by the agriculture ministry, the textile ministry sanctioned the export of 410,000 bales of cotton in two stages.

The nine major cotton growing states have nearly 50 per cent of the seats of the lower house of the Indian parliament.

According to Mr C.H. Mirani, president of the East India Cotton Association, the country's principal trade body for the fibre, India should be aiming at an annual exports of 1m to 1.5m bales. In 1992-93 it exported 1.35m bales but the following year saw a fall to 350,000. Last year, not only did export decline further to 180,000 bales, but India also had to import 450,000 bales.

Farmers argue that as textile mills are free to import any quantity of cotton without customs duty, they really do not have a case against exports.

The industry does not want to use imported cotton, however, as local fibre is at least 20 per cent cheaper. But Mr Mirani says that Indian farmers' interest in cotton growing will only be sustained if "they get

The EICA, which in the beginning of the season made a provisional cotton crop estimate of 14.3m bales, has since revised it twice – first to 14m bales and then to 13.85m bales. India is not reaping the full benefit of the additional land under the crop in the current season because of the late arrival of the monsoon and the unusually heavy rain that hit three major cotton growing states in October.

According to the EICA, the current season opened with stocks of 4.2m bales. Leaving aside the possibility of imports, the minimum availability of fibre during 1995-96 will be 17.85m bales. That should be enough to provide 11.8m bales for the textile mills. 350,000 bales for the small spinning factories, 950,000 bales for non-mill consumption and 610,000 bales for export. For India, the season's opening stock should be big enough to meet the demand of the textile units for the first three and a half months as the arrival of the new crop starts picking up from the middle of November.

Even if India allows the export of another 200,000 bales of cotton, there will be no shortage of fibre in the early part of the next season and there is no doubt that the textile mills will be importing some cotton for the batching requirement. So farmers do not see why the industry should begrudge them getting world prices for their cotton.

In the meantime, the government's recommended minimum support prices for cotton have lost their relevance as domestic prices are at least 70 per cent higher. Much to the relief of the government prices firmed up following the announcement of the additional export quota of 410,000 bales.

Reacting strongly to the liberal allocation of cotton for export, an official of the Indian Cotton Mills Federation said that there was no justification for the move, especially when restrictions on the export of yarns remained. He thought that the rise in local cotton prices would throw many marginal textile units out of business.

The finance ministry is reported, however, to be in favour of further liberalisation of the cotton export trade.

On results

INTERNATIONAL CAPITAL MARKETS

Short-covering helps lift US Treasury prices

By Lisa Branstetter in New York
and Martin Brice in London

Bargain hunting and short-covering helped US Treasury prices rebound from Tuesday's sharp sell-off in early trading yesterday.

Neat midday the long bond was 3% stronger at 95¢ to yield 6.342 per cent, while at the short end of the maturity spectrum the two-year note was up 1¢ to 98¢ to yield 5.135 per cent.

Yesterday's recovery was augmented by traders who had bet on a second day of declining bonds and were forced to cover short positions by buying bonds in early trading.

A new interpretation of the Congressional testimony of Mr Alan Greenspan, chairman of the Federal Reserve, was also supportive of the bond market.

On Tuesday, Mr Greenspan rattled the market, sparking a 2-point decline in the price of the long bond, as he told a House of Representatives panel that the economy seemed to be "on track" — a remark that many took as a signal that the Fed was not likely to lower interest rates at the March 26 meeting of its Open Market Committee.

Yesterday, in testimony to a Senate panel, Mr Greenspan again avoided direct discussion of future interest-rate policy, but the market took a more sanguine view of his comment that: "What you have to do is weigh the pluses and minuses of particular policies which you could potentially make."

The market moved briefly off its session highs at mid-morning after the release of the Mitsubishi/Schroder Wertheim

GOVERNMENT BONDS

survey, which reported a 2.7 per cent increase in chain store sales last week.

EUROPEAN GOVERNMENT BONDS

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German bonds opened lower on the back of the previous day's fall in Treasuries, but recovered more than a point to finish in positive territory after finding buyers when 10-year yields reached 6.4% per cent.

Sentiment was helped by the IFO survey of business confidence, which showed a fall in the index from 93.2 for December to 92.6 for January.

"The indications from the IFO economists are that they are expecting some sort of recovery in the weeks to come but until we see that, the market will continue to respond favourably," said Mr David Brickman, European economist at Yamaichi International.

"Even if you don't believe the Bundesbank will cut rates again you cannot argue that it is about to raise rates," he said, adding that private sector lending figures suggested any large M3 number was likely to be a distortion.

The curve flattened slightly as the yield on two-year paper rose by 4 basis points and that on 10-year paper fell by 4 points, with the spread between the maturities at 223 points.

On Liffe, the March 10-year

bond future closed up 0.43 at 97.44. The yield spread of 10-year bonds over Treasuries tightened by 12 basis points to 30 points.

French bonds took their direction from bonds in the absence of domestic factors. On Matif, the March future settled at 120.10, down 0.04, while March Pibor fell 0.07 to 95.24.

The spread over bonds tightened by 1 basis point to 37 points.

Encouraging inflation numbers helped Italian government bonds outperform bonds, and the spread over 10-year paper narrowed by 19 basis points to 447 points.

The headline rate of inflation fell from 5.8 per cent in December to 5.5 per cent in January, although hard conclusions are difficult to draw as the figures are the first to be released since the revisions to the index.

Mr Ken Wetret, international economist at HSBC Markets, said: "The implications for official rates are unclear. The central bank has already expressed its reluctance to cut rates in the absence of correct

action on the budget deficit. With the lira expected to come under pressure as the political uncertainty mounts, the odds look to be stacked against a near-term rate cut."

Yields fell along the curve on two-year paper by 24 basis points and on 10-year bonds by 23 points. On Liffe the March future to rose 1.52 to 109.03.

Gilt futures were heartened by news that retail sales had fallen by 0.6 per cent in January, against market expectations of a 0.2 per cent rise.

The March future on Liffe

closed up 11 at 107.11 while the spread over 10-year bonds tightened by 5 basis points to 155 points.

Minutes of the January meeting between Mr Kenneth Clarke, the chancellor, and Mr Eddie George, governor of the Bank of England, showed Mr George was not opposed to last month's rate cut.

"A lot of the market had speculated that because the Bank didn't comment at the time on the rate cut it disagreed. But it is quite obvious there was no disagreement and there is ample scope for interest rate cuts," said Mr Andrew Roberts, gilt analyst at UBS.

The Swedish yield curve steepened slightly as some traders positioned themselves for a possible lowering of the permitted interest rate range.

Mr James Stewart, head of research at Enskilda, said a survey of inflation expectations had shown growing evidence that the economy was growing at a slower pace, as Sweden's export markets were cooling off.

The spread over 10-year bonds widened by 7 basis points to 267 points.

Creditanstalt and Grant join forces

By Chrystia Freeland
in Moscow

Creditanstalt Investment Bank, the Austrian investment bank, is to merge its Russian operations with Grant Financial Group, one of Moscow's leading investment companies.

Creditanstalt-Grant Investment Company will take over all of Grant's business and Creditanstalt's Russian transactions.

But the new venture is being launched during a difficult time for the Russian securities market. June presidential elections and mounting demands for a partial reversal of privatisation have created a climate of uncertainty which has pushed Russian equities down by 5 per cent in dollar terms since the beginning of the year and most analysts see no relief ahead of the June ballot.

Frankfurt urged to catch up with London telecoms

By Andrew Fisher in Frankfurt

Frankfurt's policy was in contrast to other German cities, which are building municipal networks. This was producing benefits in price and service levels, as well as the speed at which the networks were being developed. The investments also enhance Frankfurt's image as a financial centre, the bank added.

Landeszentralbank in Hessen (the regional central bank of the state of Hesse), said Frankfurt should reach the same standards as London in terms of security, costs and service.

"Banks that operate in both centres perceive the differences between the two as serious," it said. "The deregulation of the British telecommunications market during the middle of the 1980s gave the financial centre of London a head start over Frankfurt." It was now catching up, however, with the city opting for competition between private operators and Deutsche Telekom.

This was also true for information services provided for the banks' clients, the report said. These are often being located in low-cost sites from which information is sent out worldwide.

Activity slows to a trickle

By Conner Middelmann

The recent slide in government bond markets brought primary activity in the eurobond sector to a virtual standstill, with only a small trickle of deals materialising yesterday.

The D-Mark sector saw two short-dated, retail-targeted transactions, DM300m for the Kingdom of Denmark, rated Aaa/Aa+, and DM250m for triple-A rated Rabobank Nederland. After moving into longer maturities at the beginning of the year, retail investors have returned to the shorter end of the yield curve, which offers greater protection from price volatility, dealers said.

INTERNATIONAL BONDS

early February carried a coupon of 4.5 per cent but it is nine months shorter than Denmark's. Moreover, said an official at book-runner SBC Warburg, European retail investors are keen on Dutch triple-A rated names. The bonds were priced to yield 5 basis points over government bonds.

Germany's DSL Finance issued FF1.5bn of 10-year bonds via CDC and Societe Generale. Priced to yield 10.1%, 10 basis points over French government bonds, the issue was placed mainly with French pension funds and insurance companies, with additional interest from Germany and the Benelux region.

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MARKETS REPORT

Bank of Japan intervention props up US dollar

By Philip Gashworth

The dollar traded steadily yesterday in Europe after further support from the Bank of Japan during Asian trading stemmed losses suffered in New York when the dollar fell in tandem with weaker US asset markets.

The dollar's performance was helped by the steadier tone of international bond markets following the jittery trading on Tuesday. It closed in London at DM1.4513, from Y106.4533 and at Y105.15, from Y106.11.

Peripheral, or "high-yield", European currencies bounced back yesterday after their recent losses. Good news on inflation in Italy and Sweden helped the lira and the krona. The lira finished at L1.064 against the D-Mark, from L1.062, while the krona closed at SKr4.668, from SKr4.715.

Sterling started the day weaker, dragged lower by the

dollar's fall in New York. It then traded fairly steadily, finishing the day at DM2.2415 from DM2.2444. Against the dollar it closed at \$1.5444 from \$1.5444.

The South African rand continued its slide. It closed at R3.965 against the dollar, from R3.87, before slipping through the R4.00 level, for the first time. It hit a low of R4.03, before recovering to trade around R3.94 in New York.

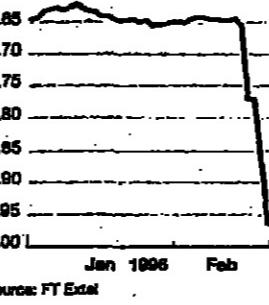
The Reserve Bank reiterated that it was not targeting the rand - the market would have to establish a new equilibrium level. It said plans to relax exchange controls remained on schedule.

■ European markets started the day with three main facts

■ Pounds in New York

Rand

Against the dollar (\$ per \$)



Source: FT Estat

shaking...UP?" He said that on Wednesday, the dollar "did everything it had to do to re-confirm that all trends are up".

Against the D-Mark, Mr Marber said the dollar might be helped if it finished below DM1.4420.

As for Mr Buchanan, Mr Avi Nash Persaud, currency strategist at JP Morgan in London, said markets were showing

more positive day yesterday,

some concern not that he would be elected, "but that his agenda might be selected, that it might start to effect other Republican candidates and the White House."

Were the White House to embrace some of Mr Buchanan's economic nationalism, this would raise questions about the extent of its commitment to a stronger dollar. Large sectors of US industry, especially exporters, favour a weaker dollar.

A closely watched release was the Ifo survey of business conditions in Germany, which showed signs of weakness in the economy. Mr Persaud said he doubted whether it would be sufficient to wholly arrest the market's more cautious view about lower interest rates. The Bundesbank also focuses on money supply trends, rather than on developments in the real economy.

■ Short sterling futures had a more positive day yesterday,

helped by the weak retail sales figures, and the release of the latest monthly monetary minutes, which showed the Bank of England taking a fairly relaxed view on inflation.

Mr Philip Shaw, economist at Union Discount in London, said the cash market, where three month money remains below the base rate, is providing a more accurate assessment of UK interest rate prospects than the futures.

He said the outcome of the bi-monthly repo auction had raised \$16.7bn in the two week facility, and only \$24.7bn in the four week facility. The discrepancy, he said, "tells you that money market sentiment is still expecting a rate cut in the next few weeks."

OTHER CURRENCIES

Feb 21 I

JP Morgan

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OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

GUERNSEY (SIB RECOGNISED)

Digitized by srujanika@gmail.com

Western Bond
Manufacturing Company
West Seneca, N.Y.
Post Office Box 11-54

Gold Taiwan Pass
NAV 8977.88 [+14.58] -

JERSEY AND DEPENDENCIES

LUXEMBOURG EST RECOGNISE

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MARKET REPORT

Rally in bonds restores confidence in equitiesBy Steve Thompson,
UK Stock Market Editor

The gloom that has enveloped global bond and equity markets for the past four trading sessions finally looked to have run its course yesterday.

Bolstered by an early upward spiral on Wall Street - which was sharply extended in later trading - and in bond markets, the FT-SE 100 index closed at the day's high and looked to be set to continue its strong performance this morning.

The Footsie easily recaptured the 3,700 level and finished 110 firmer at 3,725.6. The second liners fared less well, however, managing only a

41 gain at 4,182.0. Dealers said that most of the day's customer business was concentrated in seeking value in the leaders.

There was an upturn in activity in small company stocks, in the wake of the 50 smaller companies basket warrants issued by BZW late on Tuesday. BZW expects smaller companies to outperform the market. Each basket represents an investment in 60 small companies, including Alders, Avon Rubber, Clyde Petroleum, Graham Group, Persimmon and Stanley Leisure.

London was given an additional push yesterday by the latest economic news, which revealed a large decline in retail sales in January.

Sales fell 0.6 per cent, against a consensus forecast of a flat performance, news which dealers said increased the chances of a further UK interest rate cut.

But the main bullish impetus for London came from bond markets, which made rapid progress after an uncertain opening. US Treasury bonds, which dropped 1% points in the US overnight, began to stabilise in European trading and then galloped ahead as Wall Street opened, taking the Dow Jones Industrial Average with them. The Dow was some 60 points ahead an hour after London finished.

News of another takeover bid, the increased 500p a share offer for

Lloyds Chemists from Germany's Gehe, was a bull point for a market looking for further action on the merger/takeover front. Speculators were busy hunting for the next bid candidates and again settled on Ladbrooke, the betting to hotels group, and the insurance sector as the most likely targets.

Ladbrooke was aggressively bought in the cash and options markets, with traders continuing to take the view that a hostile move for the company would materialise.

One insurance specialist said there was "knowledgeable" buying of London & Manchester, the life company, which has been cutting costs recently. The insurance

group's increasing specialisation in pensions is said to have attracted the attention of the big composites.

The Footsie was hit for six at the outset, plummeting 25.9 points as marketmakers took avoiding action in the wake of the big sell-off in the US overnight. But with confidence gradually returning in gilts, the leaders clawed back their early losses and the Footsie eventually moved into positive ground an hour before the close.

Turnover at the 5pm count just crept above the 700m-share mark, settling at 701.3m shares, with non-Footsie stocks accounting for 53 per cent of the total. Retail business on Tuesday was worth £1.6bn.

Chemists bid war hots up

The bid battle for retailer Lloyds Chemists intensified yesterday as both German group Gehe and its bitter rival in the contested takeover, UniChem, moved to deliver what they thought would prove to be the knockout blow.

Early in the session, Gehe announced that it had raised its cash bid for Lloyds Chemists to 500p a share, topping last week's increased final cash and share offer from UniChem.

But the British bidder was determined not to be outdone and brokers BZW and UBS, acting for UniChem, launched a market raid on Lloyds Chemists. The two brokers purchased stock at around 497p a share and by the end of the operation had raised UniChem's holding in Lloyds to just under 10 per cent.

Turnover in Lloyds had risen to 30m by the close as the shares firms to 491p. Market watchers were surprised at the strength of the UniChem share price, which ended 7 ahead at 499p, although one analyst said: "There are those that see that a Lloyds/UniChem tie-up will be earnings enhancing in a very short time."

One observer of the takeover battle said: "UniChem appears to be determined to win this one, although it is by no means over. The Germans only have to raise their offer slightly to be in with a chance of winning."

Royal Insurance, which reports today, leapt to the top of the Footsie performance charts.

The market took heart from rivals' results within the sector, particularly a lively set of figures from Commercial Union. CU announced 250m profits, against analysts' forecasts of between £45m and £480m, with figures helped by strong earnings in the company's life assurance and Prudential arms.

Mr David Hudson of Credit Lyonnais Laing, who maintained his top of the range current year forecast of 252m, said: "It is the obvious defensive holding in the sector for the next few years."

Royals, forecast to produce profits of between £40m and £425m and a 25 per cent rise in the dividend, jumped 12 to 386p. In percentage terms, it piped CU's rise of 16 to 61p.

A late burst of US buying sent Vodafone racing up the Footsie rankings, reversing recent weakness for the shares.

An upbeat presentation in New York sponsored by Goldman Sachs allowed the group to shrug off earlier forecasts of slow mobile phones growth over the next decade. Vodafone was notably optimistic about new subscriber cancellation rates. The shares finished as the second best Footsie performer with a gain of 6 at 271p a share.

The electricity generators PowerGen and National Power moved ahead 7 to 532p and 8 to 478p respectively as Merrill Lynch turned buyer on the two stocks.

Merrill has taken a close look at the electricity sector

and believes the generators are best placed to avoid the effects of a price war and that regulatory worries will not hit shareholder value, because it will be offset by the divestment of the power stations.

SmithKline Beecham shed 3 to 711p against the trend among the sector leaders as it had no plans to raise capital. Zeneca added 3 at 1242p.

A stock overhang depressed International motor trader Inchcape. BZW was said to be looking for a buyer for 1m shares and the stock came off sharply. Down 11 at one stage, it closed 4 off at 242p.

Secondly, analysts said the company was one of the most heavily exposed to the US, where the Dow Jones Industrial Average had fallen for four consecutive trading days before yesterday's bounce.

Finally, some sales specialists were linking the company with Zeneca - to add a new twist to old bid stories.

They said SmithKline's deci-

sion to unify its share structure would make it easier for the company to issue paper. Any big rights issue could facilitate a bid, they said.

However, analysts argued that SmithKline had said at Tuesday's results meeting that it had no plans to raise capital.

Zeneca added 3 at 1242p.

There was also a revival of worries about Inchcape's dividend ahead of next month's results (due March 25). Some analysts expect the new management team to cut back hard for 1995, possibly to less than 10p from the 15p paid for 1994.

Having issued a number of profit warnings last year and fallen out of the FT-SE 100 index, the yield at Inchape

has risen close to 6 per cent. The company saying: "No management changes are on the agenda at the moment."

The odds on a dividend cut were put at "even money" by one sector watcher.

Lex Service retreated further ahead of today's results statement. The shares fell 7 to 302p for a two-day decline of 5 per cent.

British Steel continued to improve, with the buyers keeping faith in the hope that today's London meeting between analysts and Usinor could flesh to the French producer's recent positive statements. Usinor turned in upbeat profits on Tuesday and pointed to an early end for steel decking in Europe.

In good two-way turnover of 11.8m, BS shares moved up 1% to 172p for a two-day gain of around 3 per cent.

Bank of Scotland lost 1% at 249p as SBC Warburg reduced its recommendation to hold.

Bank of Scotland

lost 3 to 306p.

A profits warning from materials handling engineer Waggon Industrial sent the shares down 32 to 363p.

Gossia about a big deal in the offing pushed Transport Development to 255p, up 6.

Gases group BOC moved forward 7 to 915p. Merrill Lynch believes that the company is capable of producing double-digit earnings growth through to the end of the decade and advises clients to buy the shares on weakness.

Among retailers, House of Fraser dopped 7 to 522p, on turnover of 24m shares, with the same broker said to have been responsible for taking on and placing a block of 10m shares, taking a 5p a share turn in the process.

Talk of corporate activity lifted electronics group Unitech 16 to 635p. Swiss utility Elektrowatt, which holds 30 per cent of the group, was said to be negotiating hard with a trade buyer. Elektrowatt also has a 42 per cent stake in Eurodis Electron up for sale. Eurodis shed 3 to 306p.

Poor press comment for Thorn EMI, following confirmation of its demerger plans and figures on Tuesday, left the shares trailing 21 to 162p, the worst Footsie performer.

Among retailers, House of Fraser was a talking point on rumours that Mr David Dwarin, a former chief executive of Storehouse, will soon take the reins at the company.

The talk first surfaced in the dying minutes of Tuesday's session but gained strength yesterday, paying little heed to

the company's statement: "No management changes are on the agenda at the moment."

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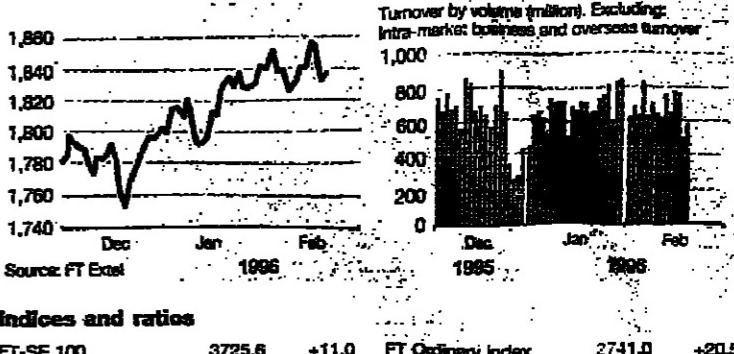
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FT-SE-A All-Share Index**Indices and ratios**

FT-SE 100	3725.6	+11.0	FT Ordinary Index	2741.0	+20.5
FT-SE Mid 250	4182.0	+4.1	FT-SE Non Fin p/e	17.39	(17.34)
FT-SE 350	1860.2	+4.7	FT-SE 100/Fut Mar	3721.0	+7.0
FT-SE-A All-Shares	1863.15	+4.03	10 yr Gilt Yield	7.77	(7.85)
FT-SE-A All-Share yield	3.76	(3.76)	Long gilt equity yield ratio	2.18	(2.20)

Best performing sectors

1 Tobacco	-2.2	1 Exploration	-0.7		
2 Telecommunications	-1.5	2 Distribution	-0.6		
3 Insurance	-1.1	3 Leisure Hotels	-0.5		
4 Paper, Pkg & Print	-1.1	4 Banks	-0.3		
5 Utilities	-0.9	5 Food Producers	-0.2		

Worst performing sectors

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WORLD STOCK MARKETS

	+/-	High	Low	Yld	P/E		+/-	High	Low	Yld	P/E		+/-	High	Low	Yld	P/E		+/-	High	Low	Yld	P/E		+/-	High	Low	Yld	P/E	
EUROPE																														
AUSTRIA (Feb 21 / 504)	-10	2,033	2,025	2.5	1.2	Celat	169.20	-1.20	172.12	170.35	3.5	Schub	244	+1	348	160	120	1.6	1000ft	41.00	-40	42.20	40.50	2.5	Austria	142.60	-10	142.30	142.20	2.5
Bulgaria	-6	952	952	2.5	1.2	Cognac	77.90	-1.00	79.00	75.10	2.5	Steinh.	816	-12	820	610	120	1.6	1000ft	108	-80	120	120	2.0	Steinh.	295	-10	295	290	3.1
China	-2	755	755	2.5	1.2	Comcast	128	+10	132	127	1.1	Sparks	856	-12	850	610	120	1.6	1000ft	34.80	-70	610	56	1.0	Sparks	295	-10	295	290	2.5
Denmark	-13	537	537	2.5	1.2	Concord	259.50	-10	267	259	2.5	Swedbank	610.50	-10	610	560	120	1.6	1000ft	34.80	-70	120	120	2.0	Swedbank	295	-10	295	290	2.5
Egypt	-13	537	537	2.5	1.2	DATC	220.00	-10	224	216	2.5	Tyco	275	-1	275	250	120	1.6	1000ft	34.80	-70	120	120	2.0	Tyco	295	-10	295	290	2.5
Finland	-12	537	537	2.5	1.2	Day & Night	120.00	-10	124	116	2.5	Vivendi	495	-1	495	360	120	1.6	1000ft	94.40	-70	120	120	2.0	Vivendi	295	-10	295	290	2.5
France	-12	537	537	2.5	1.2	Deutsche	130.00	-10	134	126	2.5	Wey	616.50	-10	610	560	120	1.6	1000ft	49.80	-50	120	120	2.0	Wey	295	-10	295	290	2.5
Germany	-12	537	537	2.5	1.2	Dornier	305.00	-10	315	295	2.5	Westpac	537	-10	530	370	120	1.6	1000ft	61.50	-50	120	120	2.0	Westpac	295	-10	295	290	2.5
Iceland	-1	100	100	2.5	1.2	Dow Jones	15.00	-10	15	15	2.5	Weyerhaeuser	737	-10	640	120	1.6	1000ft	42.50	-60	40	35	2.5	Weyerhaeuser	295	-10	295	290	2.5	
Ireland	-1	100	100	2.5	1.2	Dow Jones	160.00	-10	162	158	2.5	Weyerhaeuser	737	-10	640	120	1.6	1000ft	42.50	-60	40	35	2.5	Weyerhaeuser	295	-10	295	290	2.5	
Italy	-1	100	100	2.5	1.2	Dow Jones	160.00	-10	162	158	2.5	Weyerhaeuser	737	-10	640	120	1.6	1000ft	42.50	-60	40	35	2.5	Weyerhaeuser	295	-10	295	290	2.5	
Latvia	-1	100	100	2.5	1.2	Dow Jones	160.00	-10	162	158	2.5	Weyerhaeuser	737	-10	640	120	1.6	1000ft	42.50	-60	40	35	2.5	Weyerhaeuser	295	-10	295	290	2.5	
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Norway	-1	100	100	2.5	1.2	Dow Jones	160.00	-10	162	158	2.5	Weyerhaeuser	737	-10	640	120	1.6	1000ft	42.50	-60	40	35	2.5	Weyerhaeuser	295	-10	295	290	2.5	
Portugal	-1	100	100	2.5	1.2	Dow Jones	160.00	-10	162	158	2.5	Weyerhaeuser	737	-10	640	120	1.6	1000ft	42.50	-60	40	35	2.5	Weyerhaeuser	295	-10	295	290	2.5	
Spain	-1	100	100	2.5	1.2	Dow Jones	160.00	-10	162	158	2.5	Weyerhaeuser	737	-10	640	120	1.6	1000ft	42.50	-60	40	35	2.5	Weyerhaeuser	295	-10	295	290	2.5	
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United Kingdom	-1	100	100	2.5	1.2	Dow Jones	160.00	-10	162	158	2.5	Weyerhaeuser	737	-10	640	120	1.6	1000ft	42.50	-60	40	35	2.5	Weyerhaeuser	295	-10	295	290	2.5	
U.S.A.	-1	100	100	2.5	1.2	Dow Jones	160.00	-10	162	158	2.5	Weyerhaeuser	737	-10	640	120	1.6	1000ft	42.50	-60	40	35	2.5	Weyerhaeuser	295	-10	295	290	2.5	
U.S.A. (Feb 21 / 100)	-1	100	100	2.5	1.2	Dow Jones	160.00	-10	162	158	2.5	Weyerhaeuser	737	-10	640	120	1.6	1000ft	42.50	-60	40	35	2.5	Weyerhaeuser	295	-10	295	290	2.5	
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U.S.A. (Feb 21 / 1000000)	-1	100	100	2.5	1.2	Dow Jones	160.00	-10	162	158	2.5	Weyerhaeuser	737	-10	640	120	1.6	1000ft	42.50	-60	40	35	2.5	Weyerhaeuser	295	-10	295	290	2.5	
U.S.A. (Feb 21 / 10000000)	-1	100	100	2.5	1.2	Dow Jones	160.00	-10	162	158	2.5	Weyerhaeuser	737	-10	640	120	1.6	1000ft	42.50	-60	40	35	2.5	Weyerhaeuser	295	-10	295	290	2.5	
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U.S.A. (Feb 21 / 10000000000)	-1</td																													

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

— 1 —

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AMERICA

Greenspan testimony lifts bonds, equities

Wall Street

Rising bond prices helped the US equity market roar back from Tuesday's tumble, putting shares on track for a positive finish after four sessions of losses, writes Lisa Branstien in New York.

Morning activity was almost a mirror of Tuesday's session, with blue chips in the Dow Jones Industrial Average rising more than 50 points and triggering the "down-tick rule" that restricts computer buying. On Tuesday the "up-tick rule" was set off in morning dealing after the Dow had tumbled in excess of 50 points.

At 1pm the Dow was up 46.24 stronger at 5,504.77, the Standard & Poor's 500 had rallied 50.90 to 1,048.55 and the American Stock Exchange composite was standing 4.72 ahead at 563.24. Volume on the New York SE came to 245m shares.

Bonds had been shaken on Tuesday by the congressional testimony from Mr Alan Greenspan, the chairman of the Federal Reserve, which was interpreted as a signal that the economy was not as weak as many investors had come to believe. However, investors were reassured yesterday when Mr Greenspan, in

his second day of testimony, implied that the Fed's interest rate policy remained flexible.

Technology issues were mostly stronger, with the Nasdaq composite up 8.54 at 1,091.78 and the Pacific Stock Exchange technology index 1 per cent firmer.

The computer maker Dell Computer continued to gain from anticipation that earnings report to be released later this week would be strong. Dell added \$1 to the \$2.2 it rose on Tuesday, bringing the shares to \$34. In the same sector, Hewlett Packard climbed \$2 to \$97, having risen \$4 on Tuesday.

Delta Air Lines moved up \$1 to \$75.5 after the carrier agreed to a tentative cost-savings plan by its pilots union, ValueJet. Delta's primary competitor, fell \$1 to \$22.5, while most other airline companies were higher. UAL, parent of United Airlines, gained \$5 at \$18.3 and AMR, parent of American Airlines, was \$2.4 stronger at \$33.5.

St Jude Medical rose \$1.5 to \$38.4 on news that the privately held Heartport had received permission from the US Food and Drug Administration to begin human trials of its device that allows less invasive open heart surgery. The

two companies are working together on the technology.

Canada

Toronto's rate of decline eased from Tuesday's gold-induced weakness, but the TSE 300 composite index still managed to shed a further 11.09 to 4,952.71 in a 1pm. This time the financial services, oil and gas and gold sectors seemed almost equally to blame.

Banks rebounded after dropping on Tuesday, with Bank of Nova Scotia putting on C\$8 at C\$60.90 in some 1m share deals, one of the market's most active stocks at midday. Sceptre Resources, the natural gas company, rose C\$1 to C\$9.4.

SOUTH AFRICA

A sharply lower ballon price hit the golds sector. However, brokers remarked that volume was low and that they expected some volatility ahead of the budget on March 13. The overall index fell 82.3 to 6,649.6, the industrials index fell 79.9 to 8,123.8 and the golds index dropped 80.7 to 1,702.0. De Beers defied the trend with a rise of R1 to R119 on reports that good progress had been made in talks with Russian diamond producers.

There were rumours that the government would announce

EUROPE

Paris ponders over Thomson possibilities

The government's announcement that it intended to proceed with the privatisation of Thomson SA by the end of the year absorbed PARIS.

The news hurt Thomson-CSF, the defence electronics subsidiary, which fell FFr14.90 or 11 per cent to FFr119.10. Thomson SA, in which the state has a 76 per cent stake and France Telecom 20 per cent, rose FFr1 to FFr1.06 in a technical trade.

Brokers said there was still little detail about how the government would tackle the sell-off, but there was a possibility that the state would not place the stake through an equity offering.

One dealer suggested that Thomson SA, which had debts of some FFr19bn, could be sold to a corporate buyer, with speculation that Alcatel might be interested. Alcatel lost FFr3.10 to FFr3.60. Another broker commented that the market was surprised at the departure of Mr Alain Gomez as chairman, since he had appeared to have done a good job in difficult circumstances.

The CAC-40 index made its first advance this week with a rise of 1.96 to 1,936.90. Turnover was FFr3.4bn.

There were rumours that the

government's proposal to merge Aerospatiale and Dassault Aviation as part of a shake-up of the defence sector. Dassault rose FFr42 to FFr452 and Lagardere Groupe, another defence company, by FFr6 to FFr125.

AMSTERDAM powered above the 500 level, helped by some good corporate news. The AEX index added 2.47 at 503.94.

DSM led cyclicals with a jump of FI10.90 or 7.7 per cent to FI153 after announcing the planned conversion of a 20 per cent stake, held by the Dutch government, into cumulative preference shares which would be placed with institutional investors. Following the transaction the state would be left with an 11 per cent holding.

Following the announcement analysts said that one consequence of the deal would be to lift earnings per ordinary share, and they speculated that the shares could reach FI165 in the medium term.

Philips rose FI1.10 to FI17.10 as it said that it was to spend FFr2bn in 1,400 jobs in France on a project which would include the upgrading of its Le Mans factory to become the mobile telephone business. The company planned to manufacture 4m GSM mobile tele-

FT-SE Actuaries Share Indices

THE EUROPEAN SERIES									
Feb 21	Henry changes	Open	10.30	11.00	12.00	13.00	14.00	15.00	Clos.
FT-SE Eurostock 100	1512.48	1512.14	1514.04	1516.41	1518.93	1520.04	1521.49		
FT-SE Eurostock 200	1624.35	1622.28	1622.12	1622.54	1623.35	1623.61	1623.80		

Feb 20	Feb 19	Feb 18	Feb 17	Feb 16	Feb 15	Feb 14
FT-SE Eurostock 100	1510.94	1520.51	1520.16	1527.92	1540.07	
FT-SE Eurostock 200	1623.43	1628.28	1628.08	1628.28	1628.40	

base year 100 percentage: Henry: 100 - 1522.42; 200 - 1628.54; Lastep: 100 - 1512.45; 200 - 1622.51. [†] Part

First Boston; he downgraded Seville, and the stock stood still at Pt130.5 as electrical utilities gained 2.1 per cent.

MILAN was encouraged by January inflation data which showed a slight decline month-on-month. Decline, The Comit index finished up 5.02 at 589.29 after the data lifted the currency and bond markets.

Piatti fell 1.8% to 15,995. Olivetti was up 1.0% to 15,925 and Montedison moved forward 1.4% to 15,915.

STOCKHOLM featured a 4.4 per cent gain in Astra, up SKr12.50 at SKr296 on a 25 per cent profits gain, and on news of an upcoming US listing.

Ericssson Bc rose SKr4 to SKr42.50 but Volvo's results came in below expectations and the carmaker fell SKr2 to SKr34.50 as the Aktievaran 22.8 or 1.3 per cent higher at 1,833.6.

OSLO matched Stockholm, with the total index up 9.7% at 755.82.

The seismic group Petroleum Geo-Services Ltd rose Nkr1.30 to Nkr161.50, after Nkr167, following a company presentation.

Norsk Hydro rallied Nkr5 to Nkr26.50 as the Aktievaran 22.8 or 1.3 per cent higher at 1,833.6.

Whitton and edited by William Cochrane and John Pitt

Trade data support Mexico City

There was a positive initial reaction in Mexico City to trade data which showed a January surplus of nearly \$780m compared to a deficit of \$55m a year earlier. By mid-session the IPC index was up 10.93 at 2,915.34.

Concerns over forthcoming company earnings and reports that unemployment and inflation were both rising continued to exert a dampening effect on the market. Telmex slipped from a firm opening to stand at 11.84 pesos by noon.

EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES

Market	No. of stocks	Feb. 16	Dollar terms		Local currency terms		Feb. 16	% Change over week	% Change on Dec '95
			%	over week	%	over week			
Latin America	(248)	507.39	-3.0		+7.6		507.39	-139.49	-6.4 +3.2
Argentina	(31)	826.90	-6.4	+3.2	-2.8	-1.8	826.90	-128.08	-2.8 +17.5
Brazil	(65)	335.65	-3.0	+16.5	-2.8	-1.8	335.65	-120.08	-2.8 +17.5
Chile	(43)	702.67	-3.5	+6.1	-1.5	-1.5	702.67	-110.27	-0.9 +4.8
Colombia	(15)	603.51	-1.5	+0.9	-1.0	-1.0	603.51	-100.27	-0.9 +4.8
Mexico	(85)	494.59	-1.5	+0.1	+0.1	-0.1	494.59	-96.04	-0.7 +6.9
Peru ²	(21)	219.56	-2.4	+11.3	-2.7	-2.7	219.56	-31.10	-2.7 +13.5
Venezuela ³	(5)	397.08	+3.5	+18.8	+10.4	+10.4	397.08	+18.8	+10.4 +58.0
Asia	(631)	252.63	+2.1	+8.8	+1.2	+1.2	252.63	+1.2	+8.8 +58.0
China ⁴	(23)	62.22	+2.6	+15.0	+6.5	+6.5	62.22	+6.5	+6.5 +14.9
South Korea ⁵	(145)	124.93	-0.1	-0.8	-0.2	-0.2	124.93	-0.2	-0.2 +0.2
Philippines	(35)	286.93	+3.0	+10.5	+2.9	+2.9	286.93	+2.9	+2.9 +10.1
Taiwan, China ⁶	(83)	104.87	+1.0	+7.0	+1.0	+1.0	104.87	+1.0	+1.0 +6.3
India ⁷	(76)	89.27	+2.3	+11.1	+1.1	+1.1	89.27	+1.1	+1.1 +15.3
Indonesia ⁸	(44)	125.69	+2.3	+14.6	+2.7	+2.7	125.69	+2.7	+2.7 +15.3
Malaysia	(123)	296.74	+2.4	+9.4	+2.7	+2.7	296.74	+2.7	+2.7 +10.0
Pakistan ⁹	(25)	318.45	+12.1	+31.2	+12.1	+12.1	318.45	+12.1	+12.1 +31.6
Sri Lanka ¹⁰	(5)	114.30	+1.8	+9.8	+1.8	+1.8	114.30	+1.8	+1.8 +10.0
Thailand	(72)	406.28	-0.1	+8.1	-0.3	-0.3	406.28	-0.3	-0.3 +8.2
Euro/Mid East	(236)	154.79	-3.1	+8.3	-0.2	-0.2	154.79	-0.2	-0.2 +8.4
Greece	(47)	256.19	+1.2	+6.1	+0.3	+0.3	256.19	+0.3	+0.3 +8.4
Hungary ¹¹	(8)	130.26	-12.0	+32.4	-12.2	-12.2	130.26	+32.4	+32.4 +36.8
Jordan	(8)	183.28	-0.6	-0.8	-0.6	-0.6	183.28	-0.6	-0.6 +0.0
Poland ¹²	(22)	570.37	-1.3	+33.8	-1.6	-1.6	570.37	-1.6	-1.6 +37.5
Portugal	(26)								

ARTS

A week of extremes for the British cinema: from heritage to heroin, stiff upper lip to bulging vein, soothed sopranos to hallucinogenic synthesizers. The journey from Ang Lee's *Sense and Sensibility* to Danny Boyle's *Trainspotting* is historically jolting, cinematically fascinating. Yet here are two – arguably the only two – strands of British film-making at their best, the elegant period-piece and the degenerate drug-fest. Chances are you will love one, hate the other; yet both are compelling pieces.

First, the pleasures. Emma Thompson's intelligent adaptation of Jane Austen's exquisitely-shaped novel offers routine comfort to admirers of this well-tried genre. It is hard not to admire the easy grace and classy understatement which Lee elicits from his cast; but one perhaps expected more from a director who was specifically brought in to provide a non-English perspective to the proceedings.

Thompson also plays Elinor Dashwood, the eldest of the three sisters caught in a delicate *romance* of romance, deceit and betrayal, and by some distance the most sensible head bobbing in a sea of fragile hearts. Elinor, dignified, intelligent, sensitive, is the key to book and film, and Thompson rises easily to the challenge.

Not that her performance is flawless; she has made the repression of emotion something of a career party-piece, and some of her mannerisms, lingered over rather too lovingly by Lee, are irritatingly familiar. She also occasionally moves into a different gear from her fellow actors, her speech patterns taking an uncomfortably modern inflection. Yet just as one's doubts begin to become conspicuous, out comes a magnificent final scene of such emotional rawness that it takes the breath away.

Thompson's weakest moments come in her nervous sparring with Hugh Grant's stammering Edward Ferrars. Once again, over-familiarity is to blame: Grant's robotic carriage – Prince Charles with concrete in his breeches – and mannered attempts at quiet charm vary little from film to film, and Lee should have been ruthless enough not to fall for them.

In fact, apart from a couple of unusual camera angles and a splendidly high-gothic sprained ankle scene, the director's presence is unobtrusive, as if weighed down by all that British tradition. Best of a solid supporting cast are Kate Winslet, who gives the impulsive



The best of British: Ewan McGregor in Danny Boyle's degenerate drug-fest, *Trainspotting*; and Kate Winslet and Emma Thompson in *Sense and Sensibility*, all period-piece elegance

Cinema

Bulging vein or stiff upper lip

sive Marianne depth and credibility, and Alan Rickman's brooding Colonel Brandon, who accomplishes a great deal by talking twice as slowly as anyone else.

The opening sentence of Austen's novel – "The family of Dashwood had been long settled in Sussex" – is the kind of thing scholars like to pore over, swirling every word round their tongues to savourfully that famous ironic after-taste. *Trainspotting* too begins notably, though Boyle's scabrous adaptation of Irvine Welsh's novel has the adrenaline rush of substances foreign to film, and Lee should have been ruthlessly enough not to fall for that.

Renton (Ewan McGregor) is being chased through the streets of Edinburgh by a thumping Iggy Pop soundtrack and his own reflections on why his "sincere and truthful" junk habit beats the banal trappings of most working lives. All this about the time it takes Hugh Grant to think of his next preposition.

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But the pace scarcely lets up. Boyle's film is in turns pathetic, funny, honest and close-to-unwatchable revolting. It is episodic in structure – Renton and his friends do little more than indulge in their habit, try to kick their habit, return to their habit. There is a very minor plot development in the final reel, and an almost touching ending.

But *Trainspotting* from the writer-director-producer team responsible for *Shallow Grave*, is primarily about taking heroin. It is occasionally seen as a pleasurable activity; yet there is plenty of grimness and sordidness around. Boyle's master-stroke is to spurn the obvious route of social realism and use thrillingly abrupt changes of set, tone and mood.

There is, for example, a sex scene set to an Arabic Gemmilli goal. There is a vicar who unknowingly quotes Iggy Pop in a funeral oration. In an early scene, our stomachs are severely tested when Renton

SENSE AND SENSIBILITY and come away with a special understanding of the gulf in British culture, or even a new-found lust for life.

Peter Aspden

The founders of Las Vegas were America's answer to Horatio Nelson. "I see no desert," they cried, clapping binoculars to blind eyes. And they built a glittering gambling heaven in a place designed by nature for snakes and cacti.

In *Casino* Martin Scorsese gives us Paradise, Nevada, half a century on. Robert De Niro, in a daze of drag jackets, is the Jewish-Italian casino boss supervising corruption in his 1970s palace. Joe Pesci, reprising his foul-mouthed human bebe from *Goodfellas*, is his partner in violence, using anything from fist to cattle-prods on difficult customers. And Sharon Stone storms across the screen, showing that Hollywood hath no fury like a female star allowed to act after serenity under pressure. We know that De Niro will be blown up by a car bomb: it happens in flash-forward at the beginning. So the main story becomes a dance of fate whose rhythm counterpoints absurd stoicism (De Niro) with a self-destruct, almost equally absurdist, spontaneity (Stone).

If *Casino* is *Goodfellas* 2,

Stone replaces Ray Liotta as the gangland conscript whose fallible humanity unravels a world of smooth-running evil.

Stone scampers terrifically through her role. She weeps, roars, hisses, flounces; she

clutches her jewels and fur coats as if they were her life.

But no one in this film ultimately has a life: not because its message is about dehumanisation, but because a Scorsese busily erecting his same-old Mafia architecture has failed to notice that the true, fresh and real have fallen into the foundatonwork.

Nigel Andrews

years of knicker-removal.

As De Niro's headstrong ex-prostitute wife, driven to drink, drugs and tantrums by a disenchanted married life, Stone gives this three-hour film the kiss of novelty it sorely needs. Nicknamed *Goodfellas* 2 by some, it shares the same screenwriter, Nicholas Pileggi, the same eclectic expressionism of style (from the tumbling of giant slow-motion dice to Bach's St Matthew Passion on the soundtrack) and the same male double act at the centre.

Like Barry Levinson's *Bugsy*, Scorsese's film wants to capture the infernal romance of Las Vegas before it became today's all-family theme park. So *Casino* is partly about that old standby, honour among villains. The boated Pesci is forgiven everything but betrayal, and "Can I trust you?" becomes De Niro's catch-phrase to the flighty, spendthrift Stone. Pardon too, the film is about

serenity under pressure. We know that De Niro will be blown up by a car bomb: it happens in flash-forward at the beginning. So the main story becomes a dance of fate whose rhythm counterpoints absurd stoicism (De Niro) with a self-destruct, almost equally absurdist, spontaneity (Stone).

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Nigel Andrews

Sure, this is Thatcherism meeting socialism; but the best passages are when we can concentrate on these two specific people. Paradoxically, it is Tom whom Hare, for all his social conscience, makes more credible.

It is highly interesting to compare the way the two characters are played, in Richard Eyre's excellent staging. Lia Williams's performance, perfectly focused, makes us feel that there are thousands of women just like Kyra. But Gambo makes us feel that there is no one in the world with all the details of Tom's nervous system and physical energy and invigorating wit. Not since *The View from the Bridge* in 1957 have we seen Gambo act with this power. Sometimes both Gambo and Williams turn up the theatricality a little too evidently. But you hang on what Kyra and Tom have to say. It matters to you; and you are put through the mill.

Chapter Two is at the Gielgud Theatre, *Skyfall* at Wyndhams.

Ballet 'Beauty' fifty years on

The court of King Ferdinand XXIV has never looked grander at Covent Garden than it did at Tuesday night's gala to commemorate the re-opening of the Opera House 50 years ago. In a gesture graceful and grateful, the Royal Ballet invited 29 members of the 1946 cast to sit on stage and watch the third act. Happily, too, the Queen – who was there on February 20 1946 – was again in the Royal box.

Certain sympathies are owed to the present dancers, being surveyed at closest quarters by our ballet's illustrious past, but it was a pleasure to see these artists once more. It tore at the heart a bit to recall Pamela May's golden Aurora – an interpretation of radiant nobility; to remember Violetta Elvin's debut and the excitement of discovering her eloquent Bolshoi style; to see Dame Beryl Grey and be aware once more of her generosity and grace as the Lilac Fairy; to watch Nadia Nerina sitting beautifully poised, and remember that from being a little nursemaid by the cradle in 1946's Prologue she became one of the most brilliant of Auroras. And there was Leslie Edwards, the ideal and only Catalabutte, his presence as vivid when watching today's dancers as when he danced with them, an exemplar of dignity and artness in mime.

To those of us who grew up with the company at Covent Garden, nostalgia was one of the fairies at the Christening. How much we owe to these artists who worked with such distinction to bring our national ballet to greatness. And, as crown of the evening, Dame Ninette de Valois appeared on stage in her 88th year: still "Madam" to us, audience as well as dancers, to whom she gave classical ballet in Britain. We cheered. In the years of her directorate, I used to look up to the company box to be reassured by the glimpse of her intent profile turned towards the stage. She was there; all was well. Involuntarily, I did so again on Tuesday night, aware that she was in the audience – not in the box, but still a commanding presence. (In the programme, dancer Richard Ellis recalls how in December 1945, just one week demobilised after five years naval service, he saw Dame Ninette, who immediately called him back to the company. "Rehearsals start next week". This is the stuff of greatness).

The performance was led by Darcey Bussell. Her Aurora was worthy of the artists who were watching her from the side-lines. It is a portrait superb in shape, brilliant and sweet in effect, very much of the 1990s in its generous youthful scale. I find it a little unsophisticated as yet, but Bussell's dancing is sunlit, brave, and entirely worthy of the occasion.

About the staging, I would cite a comment overheard by Sir Philip Sassoon in the 1930s, when a guide was taking visitors over his house. "All in the old world style, and every bit of it sham".

Clement Crisp

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perform works by Satie, Milhaud,

Hindmarch and Anthill; 4pm; Feb 25

BERLIN

CONCERT Konzerthaus

Tel: 49-30-203092100/01

• Heinz Schunk and Anneliese

Malling: the violinist and pianist

perform works by Schubert,

Beethoven and Franck; 7.30pm; Feb 23

Philharmonie & Kammermusiksaal

Tel: 49-30-254880

• Sinfonie Orchester Berlin: with

conductor Jon Barak Hansen and

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Schumann; 8pm; Feb 24

INTERNATIONAL ARTS GUIDE

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Peter Martin

The death of geography

The combination of telecommunications, computing power and discriminating consumers is producing a profound change in the company-customer relationship

The winter sun glints on the dome of the world's only non-denominational cathedral. Across the way, Japanese cars glide past unidentifiable glass buildings. Inside the bland but pleasant offices, endlessly ringing telephones are answered in a babel of languages. It is a shrine to that misty business concept, the Death of Geography.

Few places embody the concept more clearly than the offices of the Merchants Group, a management consultancy based in Milton Keynes, just north of London. Merchants specialises in "customer management", which usually means setting up computer-assisted call centres, where specially trained telephone staff handle customers' queries, requests or orders.

There are hundreds of big call centres in Britain alone. And as large companies increasingly integrate their European operations, there is a steady growth in the number of pan-European multilingual call centres. Usually companies set up their own internal operations; sometimes they outsource the task to suppliers such as Merchants.

The next time the phone rings in Milton Keynes, it is a Danish customer of an American computer-printer maker, dialling a local number in Denmark. He is answered by a native Danish speaker, who calls up a Danish-language database of possible responses and likely diagnoses. If the answer is not in the local computer, the operator can turn to the parent company's database in Oregon. And if the problem requires more expertise, it can be passed to a specialist technician.

This is the glamorous end of the business. There is also a more routine aspect; and a more revolutionary one. At the routine end is the process of treating the telephone as the primary means of contact with a customer, a task being tackled with varying degrees of enthusiasm by a wide range

of businesses, especially Britain's privatised utilities. Doing this means setting up proper systems to handle telephone calls. It means disentangling the task of handling customer queries from a dozen different responsibilities with which it has traditionally been intertwined.

It means gathering enough data on customers - who they are and what they want - to give the operators a chance to respond competently. It means acquiring high-tech equipment automated call directors to send the call to the right operator, and computers which pull up customer details on the screen as soon as a caller's phone number is recognised. And it means writing computerised scripts, selecting staff mature enough to cope with difficult customers, motivating them, and assuring the quality and consistency of the service they offer.

At the revolutionary end, the call centre offers the potential of creating entirely new business models, cutting out large elements of the cost of traditional product delivery systems. Direct Line insurance and First Direct banking in the UK, Comdirect and Bank 24's direct banking in Germany, AMP's new PriorityOne home-loan business in Australia, and a host of other new businesses round the world illustrate the potential.

Financial services are a particularly attractive sector for this approach, but the growth of third-party logistics services - to handle warehousing and shipping - makes it feasible in more traditional manufacturing businesses as well.

Most businesses setting out to overhaul their customer management will fall somewhere in between the routine and the revolutionary. Although the tasks involved in setting up a call centre should not be underestimated, they are in some ways just the tip of the iceberg.

Once customers are encouraged to deal with their suppli-

ers by phone, their expectations undergo a marked shift. Telephone contact implies immediacy and responsiveness. A traditional one-week or two-week cycle in dealing with orders, complaints or requests is no longer good enough.

"Once you can get a pizza in a guaranteed 30 minutes, a phone and a credit card become useful," says Mr Paul Scott, head of Merchants' consulting services. "But there is no point in offering a next-day pizza delivery service."

Traditionally, companies have seen a telephone contact as an inferior experience to a face-to-face contact with a local rep. But if the telephone contact is friendly and well-informed, and achieves speedier, more effective results than a visit from a rep, it may actually be something that the customers prefer. To achieve this, however, requires more than simply recruiting some friendly telephone operators: it may also mean a complete overhaul of all the company's business processes, to deliver the service that a telephone contact implicitly promises.

There is another way in which shifting to a call centre approach may change the fun-

tions of this quiet trend? The most seductive is the concept of the Death of Geography: customers' physical location becomes irrelevant to their



fundamental business. It requires companies to face up to the extent to which they have, and can expect to have, a relationship with their customers. Companies often over-estimate both the intensity and the warmth of their customer relationships. Yet they have no hesitation in planning elaborate expansion centred on exploiting an existing customer base - without establishing whether their customer relationships can really bear the weight of the extra products and services they hope to sell.

Utilities which hope to move from providing, say, water to selling also gas and electricity rely on the strength of the customer relationship to give them an edge in newly competitive markets. To do this, they need to be sure that customers regard the relationship as a benefit, not a burden to be escaped as soon as deregulation permits. And that, in turn, requires overhauling the whole of service delivery - not merely the tone of voice on the telephone.

What are the wider implications of this quiet trend? The most seductive is the concept of the Death of Geography: customers' physical location becomes irrelevant to their

ability to receive seamless service from their chosen suppliers. Paradoxically, that means a much greater degree of attention to what the customers' location or nationality is likely to mean about their expectations, legal entitlements, tastes and requirements. In a geography-bound distribution system, such national issues are largely implicit, imbibed by the company staff with their mothers' milk. Once service is to be supplied at a distance, these issues must be explicitly identified and addressed in the central database.

It also requires companies to achieve global integration of their processes and databases. Mobile consumers increasingly expect this, but it is seldom attained in practice.

Successful international companies have managed to build global brands for products and to some extent for services. They have rarely managed to impose the same degree of standardised quality on the customer experience, but may increasingly have to do so.

There is one other implication: many service jobs are likely to become exportable, just as those in manufacturing industry have been in recent decades. Already, countries like Ireland and cities such as Amsterdam have started aggressively bidding for business as pan-European call centre locations. You do not have to be a full-fledged believer in the Death of Geography to see the opportunities - and threats.

At a more mundane level, the lesson of Milton Keynes and the hundreds of other call centres, is that the combination of telecommunications, computing power and ever-more discriminating consumers - trends which are individually unremarkable - are producing a profound change in the relationship between companies and their customers. Call centres are merely one, particularly vivid, symptom of this wider change.

BOOK REVIEW · John Gapper

ROGUE TRADER by Nick Leeson with Edward Whitley
Little, Brown and Company. £16.99

Where the facts are traded fast and loose

Some people just plain unlucky. Nick Leeson seems to be one of them. A friend does something obscene to a girl in a bar, and Leeson gets hit over the head with a chair. Another suggests they drop their trousers in another bar, and he ends up in a police cell.

A notable example is Tony Rafton, the settlements clerk sent out from London in the last days of the deception. Although Leeson does not mention it, Rafton had previously worked with him at Morgan Stanley, and came to Barings partly because Leeson encouraged him. The thanks he gets for this is to be portrayed as an over-eager, over-weight buffoon.

Of course, Leeson is right in his underlying argument that he should have been stopped. Although the tale has often been told, it still takes the breath away to read how he was sent up to \$10m a day from London simply because he asked for it. In that sense, Barings executives deserve to be portrayed as making the Keystone Cops look like a crack squad of Marines.

The actions of some of them verge towards something worse than incompetence, if this account is to be believed. Leeson does not assert that anybody was in league with him. But his description of how senior executives weekly accepted his bizarre cover story for the \$50m hole in the balance sheet he managed to create by the end of 1994 is simultaneously entertaining and appalling.

This is a shame, for there are parts of this book that are compellingly written, and touching. These may be the work of Edward Whitley, the ghost writer. It is hard to believe that the Leeson of page 79 who talks eloquently of a hermetically-sealed world "where I breathed no fresh air and handled no real money" is the same one who paints such one-dimensional portraits elsewhere of those around him.

It could be that Leeson is simply a lot more interested in himself than anyone else. The only two people for whom he has a consistently good word are his wife and Danny Argyro-

oulos, a trader who worked with him on the floor of the Simex futures exchange. Apart from them, everyone is either too stupid to notice what is going on, or spends their time letting Leeson down.

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But everyone has to account for their own actions and Leeson's attempt to do so is woefully inadequate. The book does not answer convincingly either of the two questions to which he has the most authoritative answers: exactly what he was up to, and why. It provides partial answers, but the reader is left with the vague feeling that there is a lot Leeson is not telling.

As to what he was doing, his sequence of events is: he is told by London to open a hidden error account; other traders

make mistakes around him; he does some minor book-keeping frauds to conceal them; the idiots make more mistakes; he sells some options to get money to cover the hole; London sends him money as well; he finally bets the bank to hold up a sagging market.

There is something missing here. Amid all this chaos, Leeson is emerging as a star trader, and is given a £450,000 bonus at the end of 1994. But how is he doing it? Presumably the secret of his success lies in his error account 88888, but Leeson does not enlighten us beyond a single description of using 88888 to hide losses caused by offering one customer an impossibly good price on some options.

As to why, the book is even more hazy. Leeson flirts with some self-analyses about having to support his family after his mother dies. He also talks of not being able to stand failure, and complains: "Why did I always have to be the one to appear strong?" But he cannot explain why he failed to stop himself before nemesis. "It had become an addiction." It had best be the offer.

At times, the book plays fast and loose with the facts. In *Letters to the Editor*, of his many references to Peter Haring's offhand comment about the ease of money-making in securities, Leeson talks of dreaming about the remark last February; although the phrase only emerged later in the Bank of England report. Perhaps that is artistic licence, but it rather undermines his lofty claim that "this story is true one".

In the end, Leeson the author comes across like Leeson the trader. Fast, slapdash, with a certain charm, but full of empty claims and braggadocio. To read this book is to be thrust on a literary trading floor on which facts are traded like futures and options. Leeson has many to trade, and does so with vigour and aggression, but the reader is still left wondering which others he is concealing.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9FL

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Increased aid to eastern Europe must not mean that poorest nations are sold short

From Mrs Glenny Kinnock MEP

Sir, With reference to your report "Minister speaks out against cut in overseas aid" (February 15), let us not forget that Baroness Chalker, minister for overseas development, has overseen the emasculation of Britain's overseas aid budget - the biggest cut for 50 years. Since 1979 it has been halved and is well below the average in the European Union and looks on course for further cuts.

During the discussions

concerning the European Development Fund for African

and Pacific areas, Baroness Chalker argued that the government wished to concentrate on bilateral assistance. Now we see that this too is to be slashed.

Over the next five years, total EU foreign assistance is set to be more than £cm27bn, nearly twice the amount originally proposed but rejected for the EDF. The money is there - it's a question of where it is being used.

The facts belie claims made

by Baroness Chalker and others that they are resisting

too much of EU aid going

through Brussels. Total EU aid has doubled over the last decade, but the EDF share of the total has shrunk sharply.

Some of the growth in the total is accounted for by the funds going to Asia and Latin America. But most of it is due to the rapid expansion of programmes for eastern Europe, the former Soviet Union and the southern Mediterranean, and it is set to rise threefold by the end of the decade over 1990 levels.

The importance of support for eastern and central Europe as they make a difficult economic transition cannot be

disputed. But this must not be at the expense of the poorest countries most reliant on aid support - most notably in Africa.

Aid should not be seen as a soft target by governments like our own which, it seems, are prepared to sell the poorest nations short in the interest of a 20% standard rate of income tax.

Glenny Kinnock, vice-president of the ACP/EU joint assembly, European Parliament, 97 rue Belliard, Brussels B-1047, Belgium

Government should distance itself from arms companies

From Mr David Sawers

Sir, Samuel Brittan is right to point out that the fallacy of mercantilism lay behind the government's efforts to promote arms-related exports, which led to the Scott report ("Bad excuses for arms sales", February 19).

He should have gone further: the underlying problem is the nature of the relationship between government and arms manufacturers. The British government has traditionally seen its role as helping and protecting the defence industry, to ensure that there was a local source of the arms

it might want to buy. This attitude was weakened in the 1980s when Mr Michael Heseltine was in charge of the Ministry of Defence and competitive tendering for defence contracts was promoted; but it has recently been revised. The Ministry of Defence now has to pay more attention to the effect of its orders on the health of the industry - as was urged in the Technology Foresight report on the industry, which was revealingly titled *Progress Through Partnership*.

Officials and ministers in the Ministry of Defence and

Department of Trade and Industry are all too liable to regard themselves as partners

of the defence contractors; and, as their partners and friends, they may well be tempted to help them find ways around any obstacles to profitable export sales that the Foreign Office may erect.

A reversal of policies towards defence procurement is the only true protection against repetition of the events that led to the Scott enquiry: a change that puts more distance between the British

government and its suppliers

of arms, that emphasised

international competition for contracts to supply arms, and that eliminated the government's present assistance for exports of arms.

Such a change in policy is more likely to increase than to reduce national income. By increasing competition within a protected sector of the economy, it would promote efficient use of resources.

David Sawers, "Crosby", 10 Seaview Avenue, Langmering-on-Sea, Littlehampton, West Sussex BN16 1PP, UK

Concern is over partial preferential trade agreements

From Mr Stuart E. Eizenstat

Sir, I am very concerned by the coverage of the trade portion of my farewell speech to the EU committee of the American Chamber of Commerce ("EU under fire for trade pact proliferation", February 16).

In my remarks I expressed my concern with future partial, preferential trade agreements - that is, two-way agreements that exclude significant sectors such as agriculture. It is these partial agreements which could have a corrosive effect on the multilateral trade system.

My comments should not be construed as opposing customs unions or regional free trade agreements themselves,

thereby giving comfort to protectionist forces in Europe or elsewhere in the world. Indeed, the US is proud of the North American Free Trade Agreement, which, over time, eliminates tariffs and quotas in 10 years, and clarified that review of such agreements would be subject to World Trade Organisation dispute settlement. There is now little doubt that to be WTO-consistent, future regional agreements by the EU or by the US must cover substantially all trade and exclude no major sectors.

If that standard cannot be met, WTO members can consider providing improved trade access on a one-way basis. WTO and General Agreement on Tariffs and Trade waivers have been

obtained; for example, for inward trade preference regimes of the EU and the US, such as the Lome Agreement and the Caribbean Basin Initiative.

My clear message was simply to emphasise the importance of the EU adhering to WTO requirements, as the US would be expected to do, on the scope of future regional free trade agreements, not to question their potentially important value as a stimulant to multilateral trade liberalisation, which benefits the whole world.

Stuart E. Eizenstat, US Ambassador to the European Union, Brussels, Belgium

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FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
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Thursday February 22 1996

America unsettled

"People voted their hopes not their fears," Pat Buchanan's own interpretation of his victory in Tuesday's New Hampshire primary will not be widely shared outside his own camp. To an outsider, Mr Buchanan appears to be playing with great skill on the fears of all those Americans who see the traditional American dream slipping away from them. Exit polls suggest that in New Hampshire he scored highest among people who earn less than \$30,000 a year. Certainly his rhetoric seeks to identify him with groups who see themselves as victims, rather than beneficiaries, of economic and social change.

Mr Buchanan is generally depicted as the candidate of the far right. But he is not rightwing in a traditional American sense. His main message is not that government should be cut down to size, that taxes should be cut, that people should be left free to sink or swim in a free market. For him, big business is not an inspiring model of an enemy, which callously throws American workers out of their jobs in order to maximise profits by shifting production to low-wage plants abroad. And the victims, in his view, are entitled to look to the state for protection, notably in the form of tariffs. That view has historically belonged more on the left than on the right of American politics. In recent times, it was articulated mainly by labour unions.

Republican disarray

The populist thrust of Mr Buchanan's campaign thus differs significantly from the libertarianism of the "Republican revolution" which brought the party a majority in both houses of Congress in 1994. His success reveals an astonishing degree of disarray in a party which seemed only a year ago to be carrying all before it. No doubt it delights the Clinton camp, much as the rise of Jean-Marie Le Pen in the 1980s comforted the late President François Mitterrand by dividing his opponents. Conventional wisdom has it that Mr Buchanan is "unelectable". Therefore the stronger he becomes within the Republican party, the safer a Democratic president's re-election must look. For that very reason, non-Buch-

A gun has been fired

It is a measure of the depth of the crisis in the European defence industry that even Mr Serge Dassault, who has so long fiercely guarded his company's independence, has bowed to pressure to merge Dassault Aviation with Aerospatiale. The announcement that Mr Alain Gomez is to leave Thomson, the defence electronics giant, as the company is prepared for privatisation is almost as surprising: it has been the company's driving force. But the developments make clear two things. First that Mr Chirac's administration feels under intense pressure to do something to rationalise the European defence business. And second, that it is not prepared to allow the industry's dominant personalities to get in the way of change.

While France has responded, it is not yet clear whether it has made the right move. There is a hint in these changes that France is marshalling its companies to give them greater weight in discussions about cross-border mergers, which hardly solves the main problem. Banging together smaller loss-making companies into larger loss-making businesses is not a sufficient response to the emerging US defence landscape. Scale is only the first requirement; substantial cost cutting is the harder and more significant choice which France has yet to make.

Only when the rationalisation begins and union opposition is faced down will potential international partners be clear that France has taken the problem seriously. Only then will it be possible for German and British companies to form fully integrated and competitive defence companies with their French counterparts.

Acutely aware

Still, France has at least now acted, which is more than can be said for the rest of Europe. And while the French measures will not make international rationalisation easier by themselves, they may act as a catalyst. It seems that everyone is talking to everyone else in the European defence industry at present, with the result that the number of permutations for alliances is spiralling.

COMMENT & ANALYSIS

Leaky lifeboat of subsidies

Help from governments for ailing shipbuilders has failed to create a competitive industry in Europe, says Stefan Wagstyl

The collapse yesterday of Bremer Vulkan, Germany's largest shipbuilder, comes at a critical time for the European shipbuilding industry.

Ever since Japan in the 1960s and by South Korea in the 1970s first challenged the dominance of Europe's shipbuilders, European companies have struggled to remain competitive and have turned to governments for financial support.

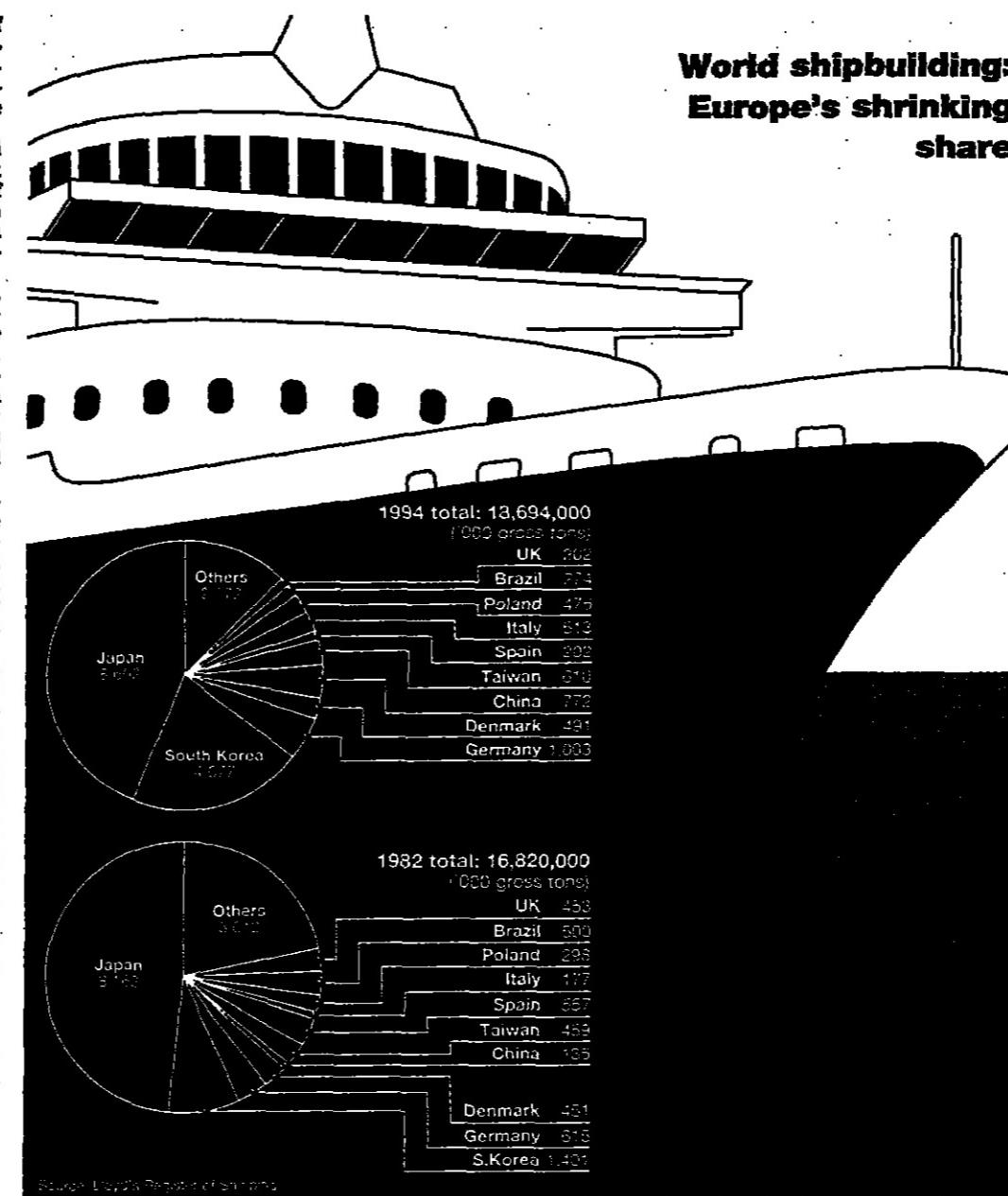
After a decade of recession, demand for new ships is now recovering as the vessels built in the 1970s are scrapped and replaced. But this is unlikely to bring European yards much relief. South Korea is increasing its capacity by at least 50 per cent and China is preparing to enter the international market.

European governments, moreover, are less willing to subsidise the construction of ships. Shipbuilding nations, including Japan, Korea and the US, as well as European Union members, are planning this year to implement a global pact on ending subsidies.

Bremer is not the only European yard to be feeling the pressure. Last year, Burmeister & Wain, Denmark's oldest yard, went into receivership after 182 years. Greece is struggling to find a buyer for the state-owned lossmaking Hellenic Shipyards. Madrid is facing difficulties restructuring Astilleros Espanoles, the state-owned yards which have run up accumulated losses of about \$3bn (£1.94bn).

Despite the taxpayers' money poured into the industry, western Europe's share of the world's shipbuilding capacity has fallen from nearly 40 per cent to under 20 per cent in the past two decades. As Korean capacity has grown over this time from negligible levels to more than 2m tons a year, western Europe's has dropped from 8.5m tons to about 3m tons. To staunch losses, operators have reduced and closed yards, notably in the UK. Job cuts have been harsh: employment in European shipbuilding since 1975 has fallen from 400,000 to under 120,000.

But further decline is not inevitable. European yards have countered the east Asian challenge by pulling back from making the large tankers and dry-goods carriers at which the Japanese and Koreans excel. They have focused instead on high added-



value vessels such as gas and chemical carriers, ferries, and above all, cruise ships. Although these account for only about 10 per cent of the market by weight, they make up about one third by value.

There is also scope for raising productivity and profits in the manufacture of even run-of-the-mill tankers and container ships.

World shipbuilding: Europe's shrinking share

we should do without subsidies when the rest of the world has them," says a senior official.

Such views broadly reflect those of the industry in Europe, but there are those who question the value of continued subsidies. Mr Thorkil Christensen, managing director of the Shipbuilders Association of Denmark, says that even though subsidies have been necessary they have also undermined Europe's ability to compete. "They are a feather pillow on which we can fall asleep."

Over the past 10 years the European Commission has tried to reduce subsidies, hoping to concentrate output in the most efficient yards. But it has often bowed to political pressure to grant exceptions from subsidy limits, notably in Spain, Portugal and Belgium, and more recently in east Germany.

The official maximum subsidy has dropped from 20 per cent of a ship's contract value to 9 per cent, and is supposed to be phased out altogether this year under an agreement among the OECD countries.

Actual subsidies, however, exceed official limits. A UK Department of Trade and Industry study last year calculated the maximum available benefits for ship financing reached nearly 30 per cent of the contract price in Spain, 29 per cent in Denmark, 16 per cent in the UK and 14 per cent in Germany.

Even these figures covering ship finance subsidies exclude general aid for restructuring industry – such as the funds controversially given to Bremer for modernising its east German yards and the money used in Spain to bail out state-owned yards. Even the Commission does not know the true extent of subsidies since member countries have not filed reports on the matter since 1991.

The proliferation of aid may have supported shipbuilding through years of acute competitive pressure. But it has not created a healthy industry. In comparison with Korea, where there are just four big groups, and Japan, which has six, western Europe's shipbuilders are mostly fragmented into national operations. Despite the extensive restructuring which has already taken place, a reorganisation of Bremer Vulkan may only be one more painful step on a long road.

Shipbuilder that ran aground

and Brussels would call it a day."

Options are limited for the managers and politicians seeking a rescue. "The management could try and break it up and sell off some of its divisions. But the only one showing any profit is the electronics subsidiary," a company official says. Any break-up of the group would be resisted by IG Metall, the engineering union, and possibly by the Bremer government since it would lead to job losses.

And the European Commission, whose anger over the fate of its aid money triggered yesterday's announcement, has so far refused to approve more subsidies.

Bremer Vulkan's problems were not fully appreciated until the removal last autumn of Mr Hennemann as chairman. During the 1980s, Mr Hennemann had been a state secretary for economics in the Social Democratic-controlled Bremer government, and until 1986, when Bremer Vulkan was privatised, the city had been the largest

shareholder in the company. A year later, Mr Hennemann took over as chairman. "The city authorities never questioned what Hennemann was doing with city-backed loans; they had the same political colours. And Bremer Vulkan was the city-state's biggest employer," says a company official.

Officials of the Treuhand, the former privatisation agency, had complained privately that under Mr Hennemann, Bremer Vulkan had failed to meet its investment commitments to east Germany on time, and had failed to restructure the east German yards, especially the Volkswerft yard at Stralsund.

Before German reunification, Stralsund had made fishing vessels for the Russian market. "But Bremer Vulkan never restrained the staff to world market standards," says a Treuhand adviser.

The Treuhand was reluctant to criticise publicly Bremer Vulkan's activities in eastern Germany lest questions were raised about the

Treuhand's privatisation methods and the use of subsidies. Meanwhile, politicians in Bremen preferred to turn a blind eye to Mr Hennemann's management style out of political loyalty.

"He diversified. He bought units which could not be integrated," says Mr Helmut Haecker of Bremen University. "These included the east German yards. He did not have experts to deal with the growing competition from the South Koreans whose costs are a fifth lower than Germany's. And there was not enough scrutiny by the city authorities."

That changed last May when the Social Democrats lost their majority in Bremen and were forced to play junior partner in a Bremen government headed by the conservative Christian Democrats. "This was the turning point," a Bremer Vulkan official said this week.

The CDU inherited a budget deficit of DM18bn as well as high unemployment. When Mr Hennemann last September asked the banks for a DM300m credit line to help finance the construction of a cruise liner, the banks agreed, provided they were backed by government guarantees. "By then the CDU was becoming impatient. They wanted to know how much Bremen was backing Mr Hennemann and why the company was asking for credits when it had been told that a restructuring programme started in 1993 was on track," the Bremer Vulkan official says.

The new state government's concern coincided with pessimistic forecasts from management. These included losses of DM200m for Dörries Scharmann, its machine-tool subsidiary, which precipitated the decision by the supervisory board to remove Mr Hennemann.

By the time Mr Udo Wagner, former finance and controlling director of Asea Brown Boveri, was installed as chairman in December, it was apparently too late to avert the crisis that came to a head yesterday.

Judy Dempsey

Financial Times

100 years ago

Tehuantepec Exploration Co The Chairman said at the first general meeting of the company, held in London: The property we are developing consists of 15,000 acres of the finest land selected on a spur of the Sierra Madre near the important town of Suchil. The property is in proximity to the newly opened Tehuantepec Railway, which connects the Atlantic with the Pacific coast. The future of the line is assured by the fact that the cotton spinners of Japan who desire to find a quick method of reaching the cotton districts of the United States, and the Japanese Government, have consented to subsidise a line of steamers from Yokohama to Salina Cruz, the terminus of the railway, with the object of carrying cotton from New Orleans and Galveston.

50 years ago

Far East war damage A difficulty is the distinction between destruction perpetrated by the Japanese in the course of military operations and that done by Imperial [Allied] troops, or the companies themselves

(under orders) as part of a "scorched earth". The whole matter bristles with difficulties, but it vitally affects the interests of two basic industries of the British Empire, rubber and tin.

Not so National

■ A shake-up is surely looming at state-owned National Bank of Greece, the country's largest banking group.

National has a reputation for accommodating politicians, and finding requests for special loans to prominent businessmen and shipowners who were close to the ruling socialists.

It is probably no coincidence that the bank boasts the highest percentage of doubtful loans of any Greek bank – some 60 per cent of its total portfolio, according to insiders.

Mirka was sacked last week by the new prime minister, Costas Simitis – provoking noisy protests from socialist MPs – and was replaced by Theodoros Karatzas, a straight-laced financial lawyer whose family firm is highly rated by overseas investors.

As finance undersecretary in the mid-1980s, Karatzas launched a series of capital market reforms in Greece.

Since then, the Athens stock market has flourished, mutual funds have taken off and dozens of bright Greeks have quit their jobs on Wall Street or in the City of London to work in financial services at home.

With Karatzas at the helm, National will be able to attract much-needed talent. A giant right-

issue is also planned for later this year, after which the state will be only a minority shareholder. Who knows, lending on political criteria might even disappear.

Customary

■ Flexible Renaissance types, these top French political advisers.

Pierre-Mathieu Duhamel, deputy director of prime minister Alain Juppé's private office, wanted a change from his role as adviser on economic and financial matters.

So Juppé did his best to place him at CIC, a bank owned by GAN, the state-controlled insurance group. A public outcry ensued at the idea of bringing in an outsider, in turn prompting a change of plan.

Duhamel was yesterday named head of French Customs instead. Hey, banking tax, economics. It's all pretty much the same game, n'est-ce pas?

Packing it in

■ Kerry Packer has been playing truant. The official report for 1995 of the board charged with

organising the 2000 Olympic Games in Sydney records that the billionaire media tycoon and polo player has not attended only three out of 12 board meetings last year.

He did not even turn up for the official photograph. Which perhaps explains why Packer has handed in

wider context – anything from a fascination with the nuanced meaning of a hand shake to the fact that Newsweek comes in for some rather flattering mentions in the course of the novel.

Finally, Foster recalls he gets the joke. Black narrator Harry Burton kicks off the book: "I am small and not so dark". Hence Foster points the finger at white Newsweek columnist Joe Klein (small, g'didn't?).

Satellite news

■ There could shortly be a big demand for hard hats around Limerick in southern Ireland.

Astronomy Ireland, a body which its eye on happening up above, says a Chinese satellite could land on the city sometime between now and March.

The errant satellite, the size of a small car, was launched in late 1993 but soon threw a wobbly. County Wicklow, just south of Dublin, is another area where people might find unexpected things dropping out of the sky.

"The resulting damage from what would essentially be a one-tonne bullet travelling at a speed of 10,000mph would put the Chinese in a very uncomfortable political position" says Astronomy Ireland. But in the satellite tracking business the margin of error is fairly generous. Predictions are accurate "give or take 400,000 miles."

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Thursday February 22 1996

EU federalist agenda set to go before conference Brussels advances plans to end the national veto

By Emma Tucker in Brussels

Brussels is advancing plans to seek an end to the national veto that each member state can wield on European Union decisions.

The European Commission yesterday debated a paper to be presented at the intergovernmental conference next month, which proposes ending the veto for fear that it will make some decisions all but impossible in an enlarged EU of up to 27 countries.

The document, drawn up by Mr Marcelino Oreja, the commissioner in charge of preparations for the IGC, reflects the position of several of the EU's more federalist-minded member states, led by Germany.

But in spite of its ambitious language, it is likely to meet stiff resistance from the UK, which is determined to maintain the national veto.

"In an enlarged union, maintaining unanimity would bring paralysis. The Commission therefore proposes the systematic discarding of unanimous decision-making," says the draft proposal.

US elections

Continued from Page 1

like beating the 88 per cent racked up by Mr Ronald Reagan in 1984, the last time an incumbent president ran essentially unchallenged in New Hampshire.

Expressions of concern over Mr Buchanan's maiden primary victory - he lost all those he contested against President George Bush in 1992 - came from across the Republican establishment. No prominent Republican said they saw him winning the party's nomination, let alone the presidency, but there were no significant new expressions of support for Mr Dole or Mr Alexander.

On Saturday, the race moves to Delaware, where only Mr Forbes has campaigned but where Mr Dole, typically, has the endorsement of most prominent local Republicans.

Volvo dented

Continued from Page 1

SKr4bn to SKr5bn, returning an operating margin of 9.9 per cent.

Lower demand at the end of the year prompted Volvo to cut truck production capacity in the US and Europe, but it expects world demand in 1996 to remain high. Group sales in 1995 rose from SKr156bn to SKr171.5bn, driving operating profits up from SKr9.4bn to SKr10.2bn.

The company announced details of its planned spin-off to shareholders of Swedish Match, the tobacco and lighted group wholly owned by Volvo. It said one Swedish Match share would be handed out for each Volvo share, to be listed in Stockholm and Nasdaq in New York in May.

Italy develops new taste for statistics

By Robert Graham in Rome

Red vermouth, dried figs, tripe, children's biscuits and men's hats have ceased to be an essential part of Italian household spending.

At least this is the judgment of Istat, Italy's state statistics institute. It has just prepared a new, larger basket of items on which to base the consumer price index, and these are some of the goods removed from the list.

It is the first change in the basket since 1992 and one of the biggest reassessments of what influences the household budget and its impact on inflation. The changes reflect both a more sophisticated basis of calculation and the fast-evolving habits of a more technology and health conscious society.

The weight of health items in the basket that makes up the index has more than doubled to 5.8 per cent. Goods and services notably telecommunications and financial services - also count for more, amounting to nearly 10 per cent of the basket.

The basket includes 34 types of telephone service, while the number of medicines and medical products has risen from 18 to 72. In contrast, the relative importance of leisure activities and costs in bars and restaurants has declined, as has that of new cars.

Istat has removed 23 items or groups of items from the basket. Children's biscuits have disappeared because of Italy's increasing low birth rate and changing patterns of child nutrition. The removal of dried figs reflects both dietary changes and the impact of improved conservation methods for fresh or frozen foods. Hats are no longer so fashionable for men, while red vermouth finds few takers.

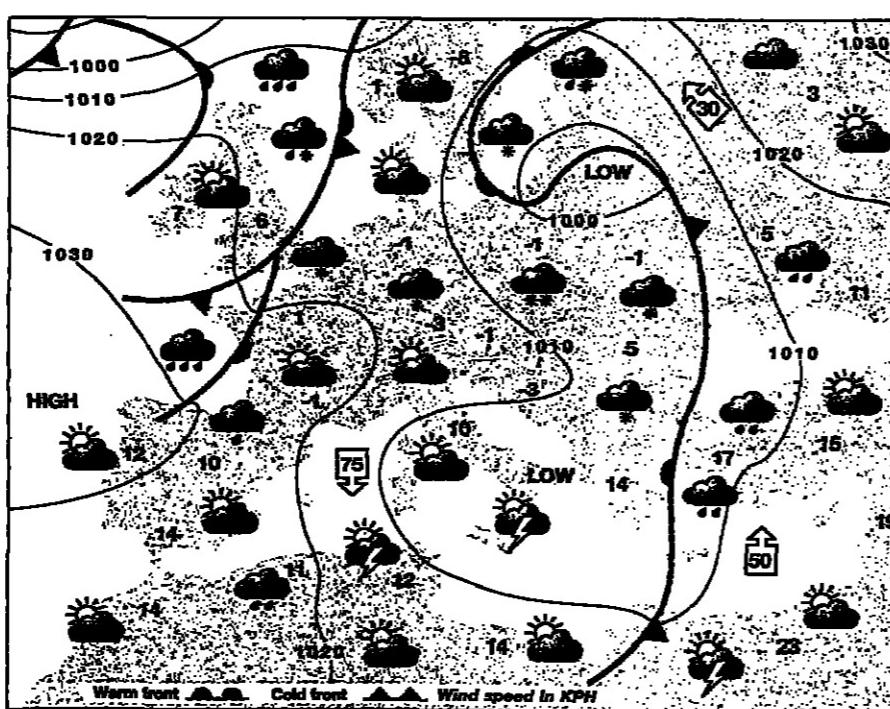
Chewing gum is one of the new additions, mirroring increased demand from nervous ex-smokers. Electric wiring has been included because of the do-it-yourself boom. The institute has also recognised the trend towards educational courses, especially language tuition. The overall weight of educational items in the index has grown from 0.4 per cent to 1.9 per cent.

But Istat has further sought to reflect differences between regions. Thus, the food basket, the biggest everywhere, varies from being as much as 27 per cent of the price index in parts of southern Italy to only 17 per cent in Emilia Romagna.

The index, unveiled yesterday with data based on January, showed inflation beginning to cool, running at an annualised 5.5 per cent. This was the lowest rate since May last year, but remains well above the European Union norm.

Further evidence will be necessary to confirm the positive trend. The Bank of Italy has indicated it will only feel comfortable about the downward trend by looking at the average inflation rate for the first quarter. The January figures have been helped by the government's decision to freeze some tariff increases ranging from telephones and autostrada tolls to train fares and electricity charges.

FT WEATHER GUIDE



Europe today

A surge of milder air from the Atlantic will begin to replace the cold air over the western part of the continent. Temperatures will gradually increase over the British Isles, the Benelux and western France. A frontal zone will cause cloud, snow and rain in western France and later in the south-west of the Benelux. The Rhone valley will still have a strong and cold Mistral. Rain will persist over northern Spain and Portugal but the rest of the Iberian peninsula will have abundant sun. A depression over north-eastern Poland will bring cloud, snow and sleet to Finland, the Baltic states, Poland, the Balkan states and the Alps. Italy, Greece and especially western Turkey will continue unsettled with rain and local thunder showers.

Five-day forecast

High pressure from the Atlantic will move over south-western Europe resulting in more settled conditions in central and eastern Europe and the Mediterranean. Frost over central Europe will slowly retreat to the north-east. Increasing south-westerly winds will draw milder air over western Europe from Saturday. A series of frontal systems will bring rain and drizzle to south-western Scandinavia, the North Sea area, the British Isles and north-west France.

TODAY'S TEMPERATURES

	Maximum	Beijing	Sun	Caracas	Fair	Faro	Frankfurt	Sun	Madrid	Fair	Hong Kong	Cloudy	
Abu Dhabi	cloudy	24	sunny	fair	6	Cordoba	fair	8	Malaga	fair	8	Rangoon	33
Acra	rain	22	Belgrade	cloudy	1	Dubai	fair	9	Madrid	shower	12	Falkirk	3
Algiers	rain	8	Berlin	snow	-1	Chicago	cloudy	10	Manchester	shower	12	Flo	32
Amsterdam	cloudy	2	Bogota	fair	22	Dakar	fair	11	Montreal	cloudy	10	Glasgow	30
Atlanta	fair	23	Bordeaux	snow	1	Deli	sun	12	Montreal	fair	11	Hamburg	32
B. Aires	fair	28	Budapest	snow	0	Dubai	fair	13	Moscow	fair	12	Hong Kong	31
Bahrain	fair	6	Calgary	cloudy	-2	Dublin	fair	14	Munich	fair	13	Kuala Lumpur	31
Bangkok	fair	35	Cairo	sun	23	Dubrovnik	shower	15	Nairobi	fair	14	Lisbon	30
Barcelona	fair	9	Cape Town	shower	21	Edinburgh	fair	16	Naples	fair	15	London	28

The airline for people who fly to work.



Lufthansa

Unilever links with green group to protect fish stocks

By Alison Maitland in London

The document suggests that in sensitive areas - such as fiscal matters and judicial co-operation - unanimity should be replaced by a new form of "super-qualified" majority voting, which would make it easier for the Commission to get proposals that currently require unanimity through the European Council of Ministers. But this would be harder than under the present qualified majority voting system, which requires 71 per cent of the votes of member states.

The national veto would only apply to the use of military power and reform of those parts of the EU's founding treaty that deal with constitutional issues.

The report says that sections of the treaty that deal with policy areas should be subject to revision by a super-qualified majority of member states, a demand that will be particularly strongly resisted.

Thus countries could pursue arrangements similar to the Schengen agreement - under which seven EU countries have agreed to dismantle their internal border controls. Outsiders would retain the right to "opt-in" at later dates.

Above all, the Commission aims to create a new standard for fish products from "sustainable" sources. The idea is that this would become the industry norm, forcing industrial fleets to change their indiscriminate fishing practices if they want to keep their markets.

An independent Marine Stewardship Council would operate the standard, which would be carried as a logo on retail products from accredited fishing grounds. "Consumer power is an extremely effective force for conservation," said Mr Michael Sutton, director of WWF's endangered seas campaign.

The partnership with Unilever is a coup for the conservation movement. The Anglo-Dutch consumer goods group has about 20 per cent of the European and US frozen fish market, and global sales worth just under \$500m. Its leading brands include Birds Eye in the UK, Iglo in continental Europe and Gorton's in the US.

Unilever has pledged all its fish products will be accredited by the Marine Stewardship Council by 2005. "Our standards are pretty tough but we want to make them tougher," Ms Caroline Whieldon, Unilever's international fish manager, said.

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Meanwhile, a combined Aérospatiale/Dassault will hardly be a financial or industrial powerhouse. There is a risk that Dassault's small cash pile will be swallowed up in Aérospatiale's black hole; it will certainly not be enough on its own to recapitalise the state-owned aerospace group. Nor can Aérospatiale avoid further cost-cutting if it wants to turn a profit.

The industrial logic of a merger is also weak: there is precious little overlap between Dassault's military aircraft business and Aérospatiale's civilian operations. That said, a merged Aérospatiale/Dassault would probably be in a better position to negotiate a broader merger with British Aerospace or Germany's Daimler-Benz Aerospace (Dasa) - which make both military and civilian aircraft.

Western Europe's defence industry ideally should - and ultimately might - be restructured into three large

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choice. Under any settlement, they will be asked to forgive a proportion of their loans, probably 40 per cent or more. With most of these loans guaranteed by the government or secured on individual ships, letting Bremer go bust may be more attractive. Work on existing projects would probably continue under a receiver. The banks might do a deal if Bremer promised a radical restructuring and focused on its recently modernised east German shipyards. But that idea would run into heavy opposition from the Bremer government, which wants to preserve local jobs.

Even after their 45 per cent tumble yesterday, the shares are probably worthless.

THE LEX COLUMN

Defensive manoeuvres

France yesterday fired a starting gun which could lead to a wholesale restructuring of western Europe's defence industry. The process may be tortuous. But by promising to privatise Thomson and merge state-owned Aérospatiale with private-sector Dassault, the French government has taken the first steps.

The next stage is likely to involve cross-border rationalisation. Such a radical move has hitherto been prevented by concerns over national sovereignty. But western Europe's thinking about its defence industry is undergoing a sea-change. The mergers in the US - notably this year's Lockheed Martin/Loral deal - have forced it to face the fact that its fragmented industry is becoming dangerously uncompetitive. These pressures are compounded by shrinking defence budgets. France has so far avoided big cuts. But, as it prepares for a massive retrenchment later this year, many of its companies are staring into the financial abyss.

That said, France's rethink is not complete. It is, at present, unwilling to break up Thomson or Aérospatiale. In Thomson's case, such a stance is particularly illogical. The group's wholly-owned consumer electronics business has virtually nothing in common with Thomson-CSF, its majority-owned defence electronics business. It would be better for Thomson to sell its Thomson-CSF stake and use the cash to repair its tattered balance sheet.

Privatising Thomson as a single entity will make it harder to attract industrial partners - though not as difficult as it currently is.

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The world's annual fishing catch is about 85m tonnes, but a further 27m tonnes are discarded.

Quotas, treaties and national enforcement have failed to halt the decline in stocks, said Mr Sutton, adding: "This initiative is designed to complement regulation. The problem has not been a lack of scientific evidence [about stocks] but a lack of political will. We hope to make it easier for politicians and regulators to do their jobs by swinging the market in favour of sustainability."

Big fishing nations such as Japan, South Korea and Spain and small indigenous fishing groups will be consulted over the next two years to draw up broad principles and standards for individual fisheries.

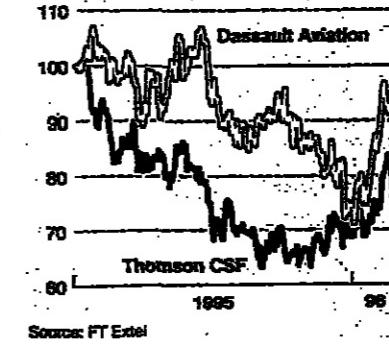
Unilever and WWF have each pledged at least £100,000 to the consultation exercise. They are seeking further funding for a process expected to take two years and cost about \$350,000 a year.

FT-SE Eurotrack 200:

1530.1 (+6.6)

French defence

Share prices relative to the CAC 40 index



Source: FT Estel

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Nuclear privatisation

Talk of a trade sale of British Energy looks distinctly optimistic. At any rate Duke Power, the US company said by the British government to be sniffing around, energetically denies it. But ministers are still right to explore the possibility. A trade sale would avoid all the awkwardness of selling nuclear power stations to the public.

British Energy's acquisition of Mission Energy's pumped storage storage business is anything to go by, a US bidder might be coerced into paying a premium price. Fears that such a buyer could extract bumper profits and then walk away from its long-term liabilities look wide of the mark: British Energy has to pay annual contributions to a segregated decommissioning fund to avoid precisely this possibility.

But are these contributions enough? The House of Commons trade and industry committee report, published yesterday, argues not. It points out that some long-term costs, such as disposing of intermediate and high-level waste, will have to be borne after the last nuclear power station has closed - but are not expected to be covered by the segregated fund. As the committee rightly says, they should be.

Although this could nearly double the company's annual contributions to the fund, its free cash flow could comfortably absorb it.

The committee's attitude is striking for another reason. It has conspicuously ignored arguments that British Energy needs to be relieved of some liabilities before it can be successfully sold. This scepticism is fully justified.

Additional Lex comment on Lloyds